DLN: 93493029009073

## Form **990**

Department of the Treasury

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

2011

OMB No 1545-0047

Open to Public

	Revenue	Service	► The organization may have to use a c	opy of this return to satisfy	state reporting	requiremen	Inspection
A Fo	r the 2	2011 ca	lendar year, or tax year beginning 01-01-2	2011 and ending 12-31-20	011	_	
<b>B</b> Che	eck if ap	pplicable	C Name of organization KINGSBROOK JEWISH MEDICAL CENTER			D Employe	ridentification number
Add	Iress ch	ange	Doing Business As			11-1633	
Nar	me chai	nge				•	
_	ıal retui		Number and street (or P O box if mail is not de	elivered to street address) Room,	/suite		04-5532 hpts \$ 197,881,717
_	mınated		585 SCHENECTADY AVENUE		<b>}</b>		1 7,,
	ended ı		City or town, state or country, and ZIP + 4 BROOKLYN, NY 11203				
App	lication	pending			<u> </u>		
			F Name and address of principal office LINDA BRADY MD	cer	<b>H(a)</b> Is this		turn for
			585 SCHENECTADY AVENUE		aiiiiai	.es r	j fes je no
			BROOKLYN,NY 11203		H(b) Are all		
<b>I</b> Ta:	x-exem	ıpt status	▼ 501(c)(3)	☐ 4947(a)(1) or ☐ 527		," attach a o exemptior	list (see instructions)
	ebsite	•: <b>▶</b> WW	W KINGSBROOK ORG			CXCIIIPCIOI	Thamber P
				<u> </u>	 		M Chata of land demands MV
	n or org rt I		Corporation Trust Association Other	<u>*</u>	<b>L</b> Year of for	mation 1926	M State of legal domicile NY
Governance	- -	OUR MIS OUTSTA STAFF	escribe the organization's mission or most SSION IS TO PARTNER WITH OUR CUL NDING HEALTH CARE SERVICES TO I	TURALLY DIVERSE COMM NDIVIDUALS AND FAMIL	IES THROUGH /	A CARING	AND TRUSTWORTHY
න් ග	3 1	Number	of voting members of the governing body (	(Part VI, line 1a)			3 14
ē E			of independent voting members of the gov		•		12
Activities &			mber of individuals employed in calendar y			<u> </u>	5 2,346
q.			mber of volunteers (estimate if necessary related business revenue from Part VIII, o			_	6 291 7a 0
	l		lated business taxable income from Form				7b
2:					Prior	Year	Current Year
	8	Contri	butions and grants (Part VIII, line 1h) $$ .			1,895,11	9 4,268,470
Revenue	9	_	m service revenue (Part VIII, line 2g) .			86,080,51	<del></del>
H <sub>2</sub> ç	10		ment income (Part VIII, column (A), lines	•	118,46	_	
	11 12		revenue (Part VIII, column (A), lines 5, 6 evenue—add lines 8 through 11 (must eq	ıne	2,623,20	8 2,271,843	
		12) .	<u> </u>	<u> </u>	1	90,717,31	0 197,881,717
	13		and similar amounts paid (Part IX, colum		0 0		
	14		ts paid to or for members (Part IX, columr es, other compensation, employee benefit:		_	-	0 0
8	15	5-10)		s (Part IX, Column (A), nne:	1	27,702,62	131,066,270
Expenses	16a	Profes	sional fundraising fees (Part IX, column (A	A), line 11e)		ı	0 0
ਬੁ	Ь		ndraising expenses (Part IX, column (D), line 25) 🕨		-		
	17		expenses (Part IX, column (A), lines 11a			56,699,95	
	18 19		expenses Add lines 13–17 (must equal P ue less expenses Subtract line 18 from li		)   1	84,402,57 6,314,73	· · · · · ·
Net Assets or Fund Balances	1.5	VeAell	ac 1033 expenses Subtract line to HOIII II	110.12		of Current	End of Year
9.55 e.	20	Total a	issets (Part X, line 16)		1	15,084,31	9 123,843,997
ag A B	21		nabilities (Part X, line 26)			99,521,84	9 100,449,784
	22		sets or fund balances Subtract line 21 fr	om line 20		15,562,47	0 23,394,213
	t II		ature Block	unum In also diso -	and a state of the		ad an about the second
know know Sign	ledge a ledge.	and belie	erjury, I declare that I have examined this ret f, it is true, correct, and complete. Declaration ** ture of officer		icer) is based on a	ll informatio	
Here	2		SCHMITT CFO or print name and title				
Paid		Preparer signature	's	Date	Check if self-employed	Preparer's ta (see instruct	expayer identification number tions)
Prepa Use (	arer's	ıf self-er	nme (or yours PricewaterhouseCoopers LLP			EIN Þ	
J36 (	Jili y		and ZIP + 4 300 Madison Avenue			Phone no	(646) 471-3000
			New York, NY 10017			FINOTICE NO.	(040) 4/1-3000

May the IRS discuss this return with the preparer shown above? (see instructions) . . . . . . . . . .

Form	990 (2	011)				Page <b>2</b>
Par		<b>Statement of Program S</b> Check if Schedule O contains a				
1	Briefly	describe the organization's mi	ssion			
		ON IS TO PARTNER WITH OU RE SERVICES TO INDIVIDUA				
2	the pri	e organization undertake any sig or Form 990 or 990-EZ?			r which were not listed on	┌ Yes ┌ No
	If "Yes	," describe these new services	on Schedule O			
3		e organization cease conducting	g, or make significa	nt changes in how it co	onducts, any program	┌ Yes ┌ No
	If "Yes	," describe these changes on S	chedule O			
4	expens	be the organization's program s les Section 501(c)(3) and 501 and allocations to others, the t	(c)(4) organization	is and section 4947(a)	)(1) trusts are required to re	port the amount of
4a	(Code	) (Expenses \$	155,532,351	ıncludıng grants of \$	) (Revenue \$	192,567,945 )
	RANGE	NGSBROOK JEWISH MEDICAL CENTER OF INPATIENT AND OUTPATIENT SER' RIC PSYCHIATRIC MEDICINE, AS WEL S	vÌCES, MÉDICAL AND S	URGICAL DIAGNOSTIC TREA	ATMENT SERVICES, PHYSICAL MED	DICINE AND REHABILITATION,
4b	(Code	) (Expenses \$		including grants of \$	) (Revenue \$	)
4c	(Code	) (Expenses \$		including grants of \$	) (Revenue \$	)
4d		program services (Describe ii nses \$	n Schedule O) including grants o	of\$	) (Revenue \$	)
		program service expenses►\$	155,532,3		- т	,

	Part TV	Checklist of	Required	Schedule
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			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," complete Schedule D, Part II.	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10		No
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If</i> "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Part I	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Part II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Part III and IV	16		No
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If</i> "Yes," complete Schedule G, Part I	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> All Form 990 filers that operated one or more hospitals must attach audited financial statements	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b-24d and complete Schedule K. If "No," go to line 25	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
	<i>IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or owner? <i>If</i> "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Νo
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34	Yes	
35a	Is any related organization a controlled entity of the filing organization within the meaning of section 512(b)(13)?	35a	Yes	
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line $2$	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	38	Yes	

Part V S	Statements Regard	ing Other TRS Fili	ings and Tax Compliance	r

	Check if Schedule O contains a response to any question in this Part V		. [	
			Yes	No
a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable			
	<b>1a</b> 179			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
а	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
-	Statements filed for the calendar year ending with or within the year covered by this			
	return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	<b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	20	162	
_				
a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		No
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		
3	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account or securities	4a		
_	account)?	44		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tay chalter transaction at any time down the tay was 2	5a		No
3 h	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			No
D	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		NO
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
3	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		No
4	organization solicit any contributions that were not tax deductible?	ua		140
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a	Yes	
	services provided to the payor?	-,	V	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
_				
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit	_		
_	contract?	7e		No
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	, 9		
	Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did			
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
)	Section 501(c)(7) organizations. Enter			
a	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
	facilities			
	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other			
	sources against amounts due or received from them )			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
	year 12b			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?			
	<b>Note.</b> All 501(c)(29) organizations must list in Schedule O each state in which they are licensed to issue qualified health plans, the amount of reserves required by each state, and the amount of reserves the organization			
	allocated to each state	13a		
b	Enter the aggregate amount of reserves the organization is required to maintain by			
	the states in which the organization is licensed to issue qualified health plans  The other than a property of the organization is licensed to issue qualified health plans			
С	Enter the aggregate amount of reserves on hand 13c			
<del>1</del> a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
	If "Yes " has it filed a Form 720 to report these payments? If "No." provide an explanation in Schedule O	14b		<u> </u>

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
			Yes	No
	Enterphenical Control of Control			
1a	Enter the number of voting members of the governing body at the end of the tax year			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	6	Yes		
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
	ection B. Policies (This Section B requests information about policies not required by the Internal			
Re	evenue Code.)			
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		No
b	Describe in Schedule O the process, if any, used by the organization to review the Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors or trustees, and key employees required to disclose annually interests that could give	401	Ç	
_	rise to conflicts?	12b	Yes	
C	In Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes," to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No.
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure			
17				
18	Section 61.04 requires an organization to make its Form 1.023 (or 1.024 if applicable), 990, and 990-T (501(c)			

- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
  - Own website Another's website V Upon request
- 19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public See Additional Data Table
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization > JOHN SCHMITT

585 SCHENECTADY AVENUE BROOKLYN, NY 11203

(718)604-5532

### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0 in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the orga	nızatıon nor any re	elated o	rgan	ızatı	ons	compe	ensat	ed any current or fo	ormer officer, direc	tor, or trustee
<b>(A)</b> Name and Title	(B) A verage hours per week (describe	unles an	on (d e tha	n one son er ar	e bo: is bo nd a	x, oth		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization and
	hours for related organizations in Schedule O)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		MISC)	related organizations
See Additional Data Table										

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	<b>(A)</b> Name and Title	(B) Average hours per week (describe	Average Position (do not check hours more than one box, per unless person is both week an officer and a director/trustee)							(D) Reportable compensation from the organization (W- 2/1099-MISC)  (E) Reportable compensatio from related organization (W- 2/1099		compensation from the organization and		ited f other sation the on and
		for related organizations in Schedule	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former			MISC)		relati organiza	
See A	dditional Data Table						╁							
											_			
												_		
	01711							<u> </u> ▶				$\downarrow$		
1b c	Sub-Total		tion A			•		<u> </u>				+		
d								<b>P</b>		7,573,563		0		651,616
2	Total number of individuals (incl \$100,000 of reportable compen	<del>-</del>					above	) who	o receive	ed more tha	n	•		
													Yes	No
3	On line 1a? If "Yes," complete Sci					e y e	employ •	ee, d	or highes • • •	t compens	ated employee	3		No
4	For any individual listed on line a organization and related organization and related organization.											4	Yes	
5	Did any person listed on line 1a	receive or accru	ıe com	oensa	tion	fror	m any	unre	lated org	janization d	or individual for	-	1 es	
	services rendered to the organiz	zation? <i>If "Yes,"</i>	complet	e Sch	edul	e J f	or suc	h per	son .		•	5		No
Se	ection B. Independent Con	tractors												
1	Complete this table for your five \$100,000 of compensation from or within the organization's tax y	n the organizatio												
	Nar	<b>(A)</b> me and business ad	dress							Desci	(B) uption of services		(C Comper	
585 S BROO	KLYN KINGS HIGHWAY CHENECTADY AVENUE KLYN, NY 11203									ANESTHESIO	Logy SVCS		1	,100,110
585 S	RTHOPEDICS PC CHENECTADY AVENUE KLYN, NY 11203									ORTHOPEDIO	SERVICES		1	,067,000
JZANU 170 J	JS CONSULTING INC ERICHO TURNPIKE AL PARK, NY 11001									REVENUE CY	CLE CONSUL			637,822
JZANU 170 J	JS LTD ERICHO TURNPIKE AL PARK, NY 11001									CONSULTING	; 			534,633
	NSTATE OPHTHALMOLOGY ASSOCIATES AZA STREET									OPHTHALMO	LOGY MD SVS			451,275

2 Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 of compensation from the organization  $\blacktriangleright$ 41

Form 99								Page <b>9</b>
Part	<b>/</b>	Statement o	or Kevenue		<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512,513,or 514
\$ \$	1a	Federated cam	paigns 1a					
亞克	b	Membership du	es <b>1b</b>					
SE	С	Fundraising ev	ents <b>1c</b>	177,356				
Æ æ	d	Related organiz	zations 1d					
% <u>≡</u>	e	Government grant	s (contributions) <b>1e</b>	3,683,813				
<u>은</u> 교	f		ons, gifts, grants, and <b>1f</b>	407,301				i
Contributions, gifts, grants and other similar amounts	g		butions included in					
and	h		s 1a-1f	🔸	4,268,470			
				Business Code				
Ē	2a	NET PATIENT SERV	/ICE REVENUE	621300	191,253,206	191,253,206		
2€	ь							
93	С							
<u>5</u>	d							
Ģ.	e							
Program Service Revenue	f	All other progra	am service revenue					
<u>چ</u>								
	g		s 2a – 2f		191,253,206			
	3		ome (including dividen		55,171			55,171
	١,		ar amounts)		0			33,171
	5			· · · · · · · · · · · · · · · · · · ·	0			
		Royalties	(ı) Real	(II) Personal	-			
	6a	Gross rents	312,910	(ii) i cisolidi				
	ь	Less rental						
	l c	expenses Rental income	312,910					
		or (loss)			242.040			313.010
	d	Net rental inco	me or (loss)		312,910			312,910
	7a	Gross amount from sales of	(1) Securities 33,027	(II) Other				
	ь	assets other than inventory Less cost or						
		other basıs and sales expenses						
	С	Gain or (loss)	33,027					
	d	Net gain or (los	ss)		33,027			33,027
ē	8a	Gross income f events (not inc \$	rom fundraising luding					
Other Revenue			s reported on line 1c) ne 18 a					
<u>-</u>	ь	Less direct ex	penses b					
¥	С	Net income or	(loss) from fundraising	events 🟲	0			
Ü	9a		rom gaming activities ne 19 a					
	ь	Less direct ex	penses <b>b</b>					
	С		loss) from gamıng actı	vities	О			
	10a	Gross sales of returns and allo	owances .					
	Ь	less costof=	a oods sold b					
	c		(loss) from sales of inv	entory	o			
	<u> </u>	Miscellaneous		Business Code				
	11a	AFFILIATION MEDICAL		900099	888,322	888,322		
	b	AFFILIATION DOWNTOWN	INCOME - NY	900099	342,417	342,417		
	С	MISCELLANE	DUS	900099	199,006			199,006
	d	All other reven	ue		529,188	84,000		445,188
	e	Total. Add lines			1,958,933			
	12	Total revenue.	See Instructions .	▶	197,881,717	192,567,945		1,045,302

### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D) Check if Schedule O contains a response to any question in this Part IX

Do no	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D</b> ) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	0			
2	Grants and other assistance to individuals in the United States See Part IV, line 22	0			
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	4,044,838	3,523,054	521,784	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	95,152,432	82,877,768	12,145,869	128,795
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	0			
9	Other employee benefits	31,869,000	25,240,248	6,601,898	26,854
10	Payroll taxes	0			
11	Fees for services (non-employees)				_
а	Management	0			
b	Legal	116,682	92,412	24,270	_
С	Accounting	225,000	178,200	46,800	_
d	Lobbying	254,122	201,265	52,857	
e	Professional fundraising See Part IV, line 17	0	·		_
f	Investment management fees	0			
g	Other	11,004,291	8,715,398	2,288,893	
12	Advertising and promotion	309,234	244,913	64,321	
13	Office expenses	18,670,644	14,787,150	3,883,494	
14	Information technology	169,880	134,545	35,335	_
15	Royalties	0			
16	Occupancy	5,177,069	4,100,239	1,076,830	_
17	Travel	338,804	268,333	70,471	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	0			
20	Interest	1,042,961	826,025	216,936	
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	7,389,982	5,852,866	1,537,116	
23	Insurance	560,148	443,637	116,511	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
а	BAD DEBTS	5,727,800	4,536,418	1,191,382	
b	FOOD COSTS	2,607,035	2,064,772	542,263	
c	OUTSIDE LAUNDRY SERVICES	1,067,885	845,765	222,120	
d	ASSESSMENTS	675,912	535,322	140,590	
e					
f	All other expenses	80,834	64,021	16,813	
25	Total functional expenses. Add lines 1 through 24f	186,484,553	155,532,351	30,796,553	155,649
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				rm <b>990</b> (2011)

Part X **Balance Sheet** (A) (B) Beginning of year End of year 3,529,005 4, 133, 753 1 10.150.080 10.654.671 2 2 3 3 0 27.827.818 26.142.083 4 5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of 0 5 0 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Complete Part II of 0 0 6 0 0 7 2.635.231 8 2.505.774 9 2.141.689 2,125,992 Prepaid expenses and deferred charges . . . . . . 10a 189,492,378 Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 10b 151,468,543 b 40,357,302 10c 38,023,835 Less accumulated depreciation . . . . . 620,411 11 620,421 11 12 12 Investments—other securities See Part IV, line 11 . . . . . . 13 13 0 Investments—program-related See Part IV, line 11 . . 0 14 14 27,822,783 15 39,637,468 15 115,084,319 16 **Total assets.** Add lines 1 through 15 (must equal line 34) . . . 16 123,843,997 51, 190, 249 17 58,911,014 17 Accounts payable and accrued expenses . 18 18 0 19 344,994 19 288,957 20 9.556.253 20 8.204.919 21 21 Escrow or custodial account liability Complete Part IV of Schedule D . . Liabilities 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified 0 0 22 7.705.516 23 Secured mortgages and notes payable to unrelated third parties . . . 23 5.559.651 24 Unsecured notes and loans payable to unrelated third parties . . . . 24 0 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule 30,724,837 27,485,243 25 D . . . . 26 99,521,849 26 100,449,784 **Total liabilities.** Add lines 17 through 25 . . . . . Organizations that follow SFAS 117, check here ▶ 🔽 and complete lines 27 Balances through 29, and lines 33 and 34. 27 15,562,470 27 23,394,213 Unrestricted net assets . . . . 0 28 0 28 Temporarily restricted net assets . . . . . Fund 29 0 29 0 Permanently restricted net assets . . . . . Organizations that do not follow SFAS 117, check here ▶ □ and complete lines 30 through 34. ö 30 Capital stock or trust principal, or current funds . . . . . . . . . 30 Assets 31 31 Paid-in or capital surplus, or land, building or equipment fund . . . . . 32 32 Retained earnings, endowment, accumulated income, or other funds ž 33 Total net assets or fund balances . . . . . 15.562.470 33 23.394.213 115,084,319 34 Total liabilities and net assets/fund balances . . . . . 34 123.843.997

146	Check if Schedule O contains a response to any question in this Part XI			. 🔽	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		197.8	881,717
2	Total expenses (must equal Part IX, column (A), line 25)	2	186,48		
3	Revenue less expenses Subtract line 2 from line 1	3		11,3	397,164
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		15,5	562,470
5	Other changes in net assets or fund balances (explain in Schedule O)	5		-3,5	65,421
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		23,3	394,213
Par	TEXII Financial Statements and Reporting  Check if Schedule O contains a response to any question in this Part XII			୮	
				Yes	No
1	Accounting method used to prepare the Form 990 Cash Accrual Other				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Νo
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
C	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were is on a separate basis, consolidated basis, or both	sued			
	Separate basis Consolidated basis Both consolidated and separated basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	:	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the reaudit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	equired	3b	Yes	

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As Filed Data -

DLN: 93493029009073

OMB No 1545-0047

### SCHEDULE A

(Form 990 or 990EZ) Department of the Treasury

Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**Public Charity Status and Public Support** 

Attach to Form 990 or Form 990-EZ. See separate instructions.

Inspection

Name of the organization KINGSBROOK JEWISH MEDICAL CENTER **Employer identification number** 

Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi) (Complete Part II ) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) 10 An organization organized and operated exclusively to test for public safety Seesection 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h c Type III - Functionally integrated Type III - Other Type I **b** Type II By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) a person who directly or indirectly controls, either alone or together with persons described in (ii) Yes No and (III) below, the governing body of the the supported organization? 11g(i) (ii) a family member of a person described in (i) above? 11g(ii) (iii) a 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) h Provide the following information about the supported organization(s)

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi)  Is the organization in col (i) organized in the US?		(vii) A mount of support?
		ınstructions))	Yes	No	Yes	No	Yes	No	
Total									

instructions

Sch	edule A (Form 990 or 99	90-EZ)2011						Page <b>2</b>
	(Complet	e only if you	checked the	box on line 5,	7, or 8 of Part	<b>(b)(1)(A)(iv)</b> I or if the orgar	nızatıon faıle	d to qualify
			<u>organızatıon f</u>	fails to qualify ι	<u>under the tests</u>	listed below, pl	<u>lease comple</u>	ete Part III.)
	ection A. Public Su			1		Т	1	
Cal	endar year (or fiscal ye in)	ar beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	(e) 2011	( <b>f</b> ) Total
1	Gifts, grants, contribut	ions, and						
	membership fees recei							
	ınclude any "unusual							
_	grants ") Tax revenues levied fo	rtho						
2	organization's benefit a							
	paid to or expended on							
	behalf							
3	The value of services of							
	furnished by a governme the organization withou							
4	Total. Add lines 1 thro	_						
5	The portion of total cor	-						
-	by each person (other	than a						
	governmental unit or p	•						
	supported organization line 1 that exceeds 2%							
	amount shown on line 1							
	(f)	21,0014						
6	Public Support. Subtractine 4	ct line 5 from						
S	ection B. Total Sup	port						
Cal	<b>endar year</b> (or fiscal yea	r beginning	<b>(a)</b> 2007	<b>(b)</b> 2008	<b>(c)</b> 2009	(d) 2010	<b>(e)</b> 2011	(f) Total
_	ın)	_	(4) 2007	(2) 2000	(4) 2005	(4) 2020	(0) 2022	(1) 1 3 4 4
7 8	A mounts from line 4 Gross income from inte	rost –						
0	dividends, payments re							
	securities loans, rents							
	and income from simila	ır						
_	sources							
9	Net income from unrela business activities, wh							
	not the business is reg							
	carried on							
10	Other income (Explain							
	IV ) Do not include gai from the sale of capital							
11	Total support (Add line							
	through 10)							
12	Gross receipts from re	lated activities	s, etc (See inst	ructions )			12	
13	First Five Years If the		r the organizati	on's first, second	l, thırd, fourth, or	fıfth tax year as a	501(c)(3) or	
	check this box and <b>sto</b>	p here						<b>▶</b> □
S	ection C. Computat	ion of Publ	ic Support F	Percentage				
14	Public Support Percen	tage for 2011	(line 6 column	(f) dıvıded by lıne	11 column (f))		14	
15	Public Support Percen	tage for 2010	Schedule A , Pa	rt II, line 14			15	
16a	33 1/3% support test-					line 14 is 33 1/3%	% or more, che	
h	and <b>stop here.</b> The org  33 1/3% support test					6a and line 15 is	33 1/20% or m	ore check this
D	box and <b>stop here.</b> The					oa, and inte 15 IS	1/3%0 UI M	ore, check this
17a	10%-facts-and-circum	-	•		-	ne 13, 16a, or 16	b and line 14	٠,
	ıs 10% or more, and ıf							
	in Part IV how the orga	anızatıon meet	s the "facts and	d circumstances"	test The organiz	zatıon qualıfıes as	a publicly su	
b	organization 10%-facts-and-circum	stances test—	<b>2010.</b> If the ora	anization did not	check a hov on li	ne 13, 16a 16b	or 17a and lin	<b>▶</b>
,	15 is 10% or more, an							-
	Explain in Part IV how	the organizati						
10	supported organization  Private Foundation If t		n did not chools	a hov on line 12	16a 16h 17a a	or 17h chack this	hov and coc	<b>►</b> □

**▶**□

Schedule A (Form 990 or 990-EZ) 2011 Page 3 Part III Support Schedule for Organizations Described in IRC 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2007 **(b)** 2008 (c) 2009 (d) 2010 (e) 2011 (f) Total ın) Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support (Add lines 9, 10c, 13 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public Support Percentage for 2011 (line 8 column (f) divided by line 13 column (f)) 15 15 Public support percentage from 2010 Schedule A, Part III, line 15 16 16 Section D. Computation of Investment Income Percentage

Investment income percentage for 2011 (line 10c column (f) divided by line 13 column (f))

19a 33 1/3% support tests—2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

33 1/3% support tests-2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line

more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Investment income percentage from 2010 Schedule A, Part III, line 17

17

18

17

18

**▶**[

Part IV	<b>Supplemental Information.</b> Supplemental Information. Complete this part to provide the explanation required by Part II, line 10; Part II, line 17a or 17b; or Part III, line 12. Also complete this part for any additional information. (See instructions).					
	Facts And Circumstances Test					
Explanation						

Schedule A (Form 990 or 990-EZ) 2011

DLN: 93493029009073

OMB No 1545-0047

### Political Campaign and Lobbying Activities

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

If the organization answered "Yes," to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities),

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes," to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- ◆ Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes," to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, line 35c (Proxy Tax), then

◆ Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the	organı	zatıon	
KINGSBROOK 1	IFWISH I	MEDICAL	CEN1

Employer identification number

11-1631759

Part I-A	Complete if the organization is exemp	ot under section 501(c	) or is a section 52	27 organization.

- Provide a description of the organization's direct and indirect political campaign activities on behalf of or in opposition to candidates for public office in Part IV
- 2 Political expenditures
- 3 Volunteer hours

Complete if the out	animation is avament under section EO1/a\/2\
Complete II the ord	anization is exempt under section softcits).
	anization is exempt under section 501(c)(3).

- Enter the amount of any excise tax incurred by the organization under section 4955 1
- Enter the amount of any excise tax incurred by organization managers under section 4955
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year?
- Was a correction made?
- b If "Yes," describe in Part IV

### Part I-C Complete if the organization is exempt under section 501(c) except section 501(c)(3).

- Enter the amount directly expended by the filing organization for section 527 exempt function activities
- Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt funtion activities
- 3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b
- Did the filing organization file Form 1120-POL for this year? Yes Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing

organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	( <b>b)</b> Address	<b>(c)</b> EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0-

**f** Grassroots lobbying expenditures

(The term "expenditures" means amounts paid or incurred.)  Lia Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000 over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 over \$1,000,000 but not over \$1,000,000 \$1,000,000  g Grassroots nontaxable amount (enter 25% of line 1f)  Subtract line 1g from line 1a If zero or less, enter -0-  i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)	ווטפ	edule C (F	01111 9 9 0 01 9 9 0 - EZ ) 2 0 1 1					Page <b>∠</b>
A Check   If the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member expenses, and share of excess lobbying expenditures)    Check   If the filing organization checked box A and "limited control" provisions apply    Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)   Organization Total Incurred (The term "expenditures" means amounts paid or incurred.)	Pa	rt II-A		n is exempt under	section 501(	c)(3) and fi	iled Form 5768	(election
expenses, and share of excess lobbying expenditures)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Limits on Lobbying Expenditures (The term "expenditures to influence public opinion (grass roots lobbying)  Lobbying expenditures to influence a legislative body (direct lobbying)  Total lobbying expenditures (add lines 1a and 1b)  Other exempt purpose expenditures  Total obtaining purpose expenditures (add lines 1c and 1d)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000,000 but not over \$1,500,000  S1,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  S1,000 but not over \$1,500,000  S1,000 but not over \$1,500,000  Over \$1,0	١	Check		an affiliated group (and	lıst ın Part IV ea	ch affiliated gr	oup member's nam	e, address, EIN,
Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)  Total lobbying expenditures to influence public opinion (grass roots lobbying)  Total lobbying expenditures (add lines 1 aand 1b)  Other exempt purpose expenditures (add lines 1 aand 1b)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line Le, column (a) or (b) is:  If the amount on line Le, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S10,000,000  Over \$1,000,000 but not over \$1,000,000  S10,000,000  Fig. Soon over \$1,000,000  Fig. Soon ov			expenses, and share of excess lob	bying expenditures)		_	•	
Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Diver \$500,000  Diver \$500,000  Diver \$500,000 but not over \$1,000,000  Diver \$1,000,000 but not over \$1,000,0	3	Check	ıf the filing organization checked bo	ox A and "limited contro	ol" provisions app	ly	1	1
(The term "expenditures" means amounts paid or incurred.)  Ital Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S1225,000 plus 10% of the excess over \$1,000,000  Over \$17,000,000  Over \$17,000,000  S11,000,000  F11,000,000			Limits on Lobbying	Expenditures			(a) Filing	(b) Affiliated
Total lobbying expenditures to influence public opinion (grass roots lobbying)  b Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S175,000 plus 15% of the excess over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  S100,000 plus 15% of the excess over \$1,000,000  Over \$1,000,000  Over \$1,000,000  Over \$1,000,000  The lobbying nontaxable amount is:  Not over \$500,000  Over \$1,000,000  Over \$1,000,00					l.)		Organization's Totals	Group Totals
b Total lobbying expenditures to influence a legislative body (direct lobbying)  c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,7000,000  Over \$1,000,000 but not over \$1,7000,000  S225,000 plus 15% of the excess over \$1,000,000  Over \$1,7000,000  Over \$1,7000,000  F17,000,000  S225,000 plus 5% of the excess over \$1,500,000  Over \$1,7000,000  F17,000,000  S1,000,000  F17,000,000  F17,000,		<b>-</b>			1 \		100013	1 ocars
c Total lobbying expenditures (add lines 1a and 1b)  d Other exempt purpose expenditures  e Total exempt purpose expenditures (add lines 1c and 1d)  f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  In the excess over \$1,000,000  F1,000,000  F1,000,0				· -				
d O ther exempt purpose expenditures  Total exempt purpose expenditures (add lines 1c and 1d)  Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  The lobbying nontaxable amount is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000					ying)			
Total exempt purpose expenditures (add lines 1c and 1d)    Lobbying nontaxable amount Enter the amount from the following table in both columns   If the amount on line 1e, column (a) or (b) is:			,	b)				
f Lobbying nontaxable amount Enter the amount from the following table in both columns  If the amount on line 1e, column (a) or (b) is:  Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$17,000,000 but not over \$1,7000,000  Over \$17,000,000 but not over \$17,000,000  S225,000 plus 10% of the excess over \$1,000,000  Over \$17,000,000  Over \$17,000,000  Over \$17,000,000  S225,000 plus 5% of the excess over \$1,000,000  Over \$17,000,000  Over \$17,000,000  S1,000,000  S1,000,0	d	Otherexe	empt purpose expenditures					
Columns  If the amount on line 1e, column (a) or (b) is: Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$500,000 but not over \$1,500,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,000,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000  Over \$1,500,000  S1,000,000	e	Total exe	mpt purpose expenditures (add lines 1	.c and 1d)				
Not over \$500,000  Over \$500,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,000,000  Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,7000,000  Over \$1,500,000 but not over \$1,000,000  Over \$1,500,000 but not over \$1,000,000  S225,000 plus 5% of the excess over \$1,500,000  Over \$17,000,000  S1,000,000  Grassroots nontaxable amount (enter 25% of line 1f)  Subtract line 1g from line 1a If zero or less, enter -0-  Subtract line 1f from line 1c If zero or less, enter -0-  If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying celling amount	f		nontaxable amount Enter the amount	from the following table	in both			
Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 Over \$1,000,000 but not over \$1,000,000 \$175,000 plus 10% of the excess over \$1,000,000 Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,000,00		If the an	ount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
Over \$1,000,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Over \$1,500,000 but not over \$1,500,000  Section \$225,000 plus 5% of the excess over \$1,500,000  Over \$17,000,000  g Grassroots nontaxable amount (enter 25% of line 1f)  h Subtract line 1g from line 1a If zero or less, enter -0-  i Subtract line 1ffrom line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h)  (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  2a Lobbying ceiling amount		Not over \$5	500,000	20% of the amount on lii	ne 1e			
Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,00		Over \$500,	000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	000		
g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying celling amount		Over \$1,00	0,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	,000		
g Grassroots nontaxable amount (enter 25% of line 1f) h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1ffrom line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount		Over \$1,50	0,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,	000		
h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying ceiling amount		Over \$17,0	00,000	\$1,000,000				
h Subtract line 1g from line 1a If zero or less, enter -0- i Subtract line 1f from line 1c If zero or less, enter -0- j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20 2a Lobbying ceiling amount								
i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying non-taxable amount		Grassroo	ts nontaxable amount (enter 25% of li	ne 1f)				
i Subtract line 1f from line 1c If zero or less, enter -0-  j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying non-taxable amount	h	Subtract	line 1a from line 1a If zero or less. en	ter -0 -				
Jection 4911 tax for this year?  4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008  (b) 2009  (c) 2010  (d) 20  Lobbying ceiling amount								
4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete al columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount					organization file	Form 4720 re	portina	
(Some organizations that made a section 501(h) election do not have to complete al columns below. See the instructions for lines 2a through 2f on page 4.)  Lobbying Expenditures During 4-Year Averaging Period  Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  Lobbying non-taxable amount							F - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	┌ Yes ┌ No
Calendar year (or fiscal year beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 2009  Lobbying non-taxable amount		(Sor	ne organizations that made a	section 501(h) el	ection do not	have to co		ne five
beginning in)  (a) 2008 (b) 2009 (c) 2010 (d) 20  2a Lobbying non-taxable amount  b Lobbying ceiling amount			Lobbying Exp	enditures During	4-Year Avera	ging Period	d	
<b>b</b> Lobbying ceiling amount				(a) 2008	<b>(b)</b> 2009	(c) 2010	(d) 2011	<b>(e)</b> Total
	2a	Lobbyin	g non-taxable amount					
	b							
c Total lobbying expenditures	c	Total loi	obying expenditures					
d Grassroots non-taxable amount	d	Grassro	ots non-taxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))	e							

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768
	(election under section 501(h)).

		( a	1)	(b)	
		Yes	No	Amount	
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of				
а	Volunteers?		No		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No		
c	Media advertisements?		No		
d	Mailings to members, legislators, or the public?		No		
e	Publications, or published or broadcast statements?		No		
f	Grants to other organizations for lobbying purposes?		No		
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		150,000	
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No		
i	Other activities? If "Yes," describe in Part IV	Yes		104,122	
j	Total lines 1c through 1i			254,122	
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No		
b	If "Yes," enter the amount of any tax incurred under section 4912				
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		No		

### Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

# Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, line 3 is

	answered "Yes".	.I-A,	ille 3 is	
<del>-</del>	Dues assessments and similar amounts from members	4		

- Dues, assessments and similar amounts from members
- Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).
- Current year
- Carryover from last year b
- Total C
- 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues
- If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?
- Taxable amount of lobbying and political expenditures (see instructions)

### Part IV Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i Also, complete this part for any additional information

Identifier	Return Reference	Explanation
SCHEDULE C, PART II-B, LINE 1G	OTHER ACTIVITIES DESCRIPTION	KINGSBROOK JEWISH MEDICAL CENTER PAYS DUES TO THE AMERICAN HOSPITAL ASSOCIATION (AHA), THE GREATER NEW YORK HOSPITAL ASSOCIATION (GNYHA), AND THE HEALTHCARE ASSOCIATION OF NEW YORKSTATE (HANYS) IN ACCORDANCE WITH SECTION 6033(E) OF THE INTERNAL REVENUE CODE, AND AS REPORTED BY AHA, GNYHA, HEP AND HANYS, A PORTION
		OF THESE DUES ARE ATTRIBUTABLE TO LOBBYING ACTIVITIES THE LOBBYING ACTIVITIES APPLICABLE TO 2011 AHA, GNYHA, AND HANYS ANNUAL DUES WAS \$4,929,\$76,500, AND \$13,627 RESPECTIVELY ADDITIONALLY, THE ORGANIZATION HAS CONTRACTS WITH LOBBYISTS WHO WERE ENGAGED TO LOBBY
		LEGISLATORS ON BEHALF OF THE ORGANIZATION REGARDING POLICIES WHICH IMPACT THE ORGANIZATION'S EXEMPT PURPOSE AND WHICH PERTAIN TO PUBLIC HEALTH CARE DURING 2011 KINGSBROOK JEWISH MEDICAL CENTER PAID \$150,000 IN CONNECTION WITH THESE SERVICES

2a

2b

2c

3

4

5

DLN: 93493029009073

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b

**Supplemental Financial Statements** 

► Attach to Form 990. ► See separate instructions. Name of the organization Employer identification number

Inspection

KIN	GSBROOK JEWISH MEDICAL CENTER		
			11-1631759
Pa	organizations Maintaining Donor A		unds or Accounts. Complete if the
	organization answered "Yes" to Form 99	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	(a) Donor advised funds	(b) I unus and other accounts
2	Aggregate contributions to (during year)		
- 3	Aggregate grants from (during year)		
,	Aggregate value at end of year		
;	Did the organization inform all donors and donor adv	Learning that the assets held in dor	l nor advised
	funds are the organization's property, subject to the		☐ Yes ☐ No
5	Did the organization inform all grantees, donors, and used only for charitable purposes and not for the ber conferring impermissible private benefit		
Pa≀	t II Conservation Easements. Complete	ıf the organization answered "Yes" t	o Form 990, Part IV, line 7.
	Purpose(s) of conservation easements held by the o  Preservation of land for public use (e g , recreat  Protection of natural habitat  Preservation of open space  Complete lines 2a-2d if the organization held a qual	on or pleasure) Preservation of ar Preservation of a	certified historic structure
	easement on the last day of the tax year	med conservation contribution in the form	, a conservation
			Held at the End of the Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements	3	2b
C	Number of conservation easements on a certified his	, ,	2c
d	Number of conservation easements included in (c) a	cquired after 8/17/06	2d
3	Number of conservation easements modified, transfethe taxable year ▶	erred, released, extinguished, or terminate	ed by the organization during
ļ	Number of states where property subject to conserv	ation easement is located 🗠	<u></u>
;	Does the organization have a written policy regardin enforcement of the conservation easements it holds		dling of violations, and <b>Yes No</b>
,	Staff and volunteer hours devoted to monitoring, ins	pecting and enforcing conservation easen	nents during the year ►
,	Amount of expenses incurred in monitoring, inspecti	ng, and enforcing conservation easement	s during the year
	<b>▶</b> \$	-	-
3	Does each conservation easement reported on line 2 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?	2(d) above satisfy the requirements of sec	rtion <b>Yes No</b>
)	In Part XIV, describe how the organization reports c balance sheet, and include, if applicable, the text of the organization's accounting for conservation eases	the footnote to the organization's financia	
ar	Organizations Maintaining Collection Complete if the organization answered	ons of Art, Historical Treasures,	or Other Similar Assets.
.a	If the organization elected, as permitted under SFAS art, historical treasures, or other similar assets held provide, in Part XIV, the text of the footnote to its fire	5 116, not to report in its revenue stateme I for public exhibition, education or resear	ch in furtherance of public service,
b	If the organization elected, as permitted under SFAS historical treasures, or other similar assets held for provide the following amounts relating to these items	public exhibition, education, or research i	•
	(i) Revenues included in Form 990, Part VIII, line 1		<b>►</b> \$
	(ii) Assets included in Form 990, Part X		<b>►</b> \$
	If the organization received or held works of art, hist following amounts required to be reported under SFA		
а	Revenues included in Form 990, Part VIII, line 1		<b>►</b> \$

**b** Assets included in Form 990, Part X

Part	<b>411</b> Organizations Maintaining Co	llections of Art	t, His	tori	cal Tr	reası	ires, or C	the	r Similar <i>i</i>	Asse	ts (co	ntinued)
3	Using the organization's accession and othe items (check all that apply)	r records, check an	y of th	ne fol	lowing	that ar	re a signific	ant u	se of its colle	ection	1	
а	Public exhibition		d	Γ	Loan	orexc	hange prog	rams				
b	Scholarly research		e	$\Gamma$	Other	r						
c	Preservation for future generations											
4	Provide a description of the organization's co	ollections and expla	ain ho	w the	v furthe	er the (	organizatioi	ı's ex	empt purpos	e in		
	Part XIV						_			C 111		
5	During the year, did the organization solicition assets to be sold to raise funds rather than t								nılar	г	Yes	□ No
Par	t IV Escrow and Custodial Arrang Part IV, line 9, or reported an an	ements. Compl	ete ıf	the	organ	ızatıo			es" to Form			
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?						or other ass	sets i	not	Г	Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	/ and complete the	follov	ving t	able		-					
										Amou	ınt	
C	Beginning balance							1c				
d	Additions during the year						Ţ	1d				
e	Distributions during the year						Į	1e				
f	Ending balance						L	1f				
2a	Did the organization include an amount on Fo	orm 990, Part X, lin	e 21?	•						$\vdash$	Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV	•										
Pai	rt V Endowment Funds. Complete	f the organizatio	n ans	were	ed "Ye							
		(a)Current Year	(b	<b>)</b> Prior	Year	<b>(c)</b> Tv	vo Years Back	(d)	Three Years Bac	:k (e	)Four Y	ears Back
1a	Beginning of year balance							_		_		
b	Contributions									_		
C	Investment earnings or losses											
d	Grants or scholarships							1				
e	Other expenditures for facilities and programs											
f	Administrative expenses											
g	End of year balance											
2	Provide the estimated percentage of the yea	r end balance held	as									
а	Board designated or quasi-endowment											
b	Permanent endowment 🕨											
c	Term endowment ▶											
3a	Are there endowment funds not in the posse	ssion of the organiz	ation	that a	are held	danda	admınıstere	d for	the			
	organization by	_							_		Yes	No
	(i) unrelated organizations							•		Ba(i)		<u> </u>
	(ii) related organizations								🔼	Ba(ii)		<u> </u>
	If "Yes" to 3a(II), are the related organizatio							•		3b		
4	Describe in Part XIV the intended uses of th					10						
Раг	t VI Land, Buildings, and Equipme	ent. See Form 99	90, Pa									
	Description of property				Cost or s (invest		(b)Cost or o basis (othe		(c) Accumula depreciatio		( <b>d</b> ) Bo	ok value
<b>1</b> a l	Land						24	1,071				241,071
b i	Buildings		•				52,36	4,982	35,210	,209	1	7,154,773
<b>c</b> l	Leasehold improvements											
d i	Equipment						133,18	2,265	115,613	,938	1	7,568,327
_e (	Other						3,70	4,060	644	,396		3,059,664
Tota	<b>I.</b> Add lines 1a-1e <i>(Column (d) should equal Fo</i>	orm 990, Part X, colu	mn (B	), line	10(c).)	)					3	8,023,835
	, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , , ,	• • •		. , , ,					e D (F		90) 2011

Part VII Investments—Other Securities. See  (a) Description of security or category	(b)Book value	(c) Method of v	valuation
(including name of security)	(b)book value	Cost or end-of-yea	r market value
(1)Financial derivatives			
(2)Closely-held equity interests Other			
	<u> </u>		
Part VIII Investments—Program Related. Se	ee Form 990, Part X, line		un luntum
(a) Description of investment type	(b) Book value	(c) Method of v Cost or end-of-yea	
(	<b>•</b>		
Part IX Other Assets. See Form 990, Part X, I		<u> </u>	<u></u>
(a) Descr	ption		(b) Book value
(1) DUE FROM RELATED ORGANIZATION (2) DEBT SERVICE RESERVE FUND			26,714,217 3,305,657
(3) RECEIVABLE-INV IN HEALTHFIRST			2,053,465
(4) OTHER RECEIVABLES			6,228,012
(5) INTEREST IN KJMC FOUNDATION			1,336,117
· /			
Total. (Column (b) should equal Form 990, Part X, col.(B) line	15.)		39,637,468
Part X Other Liabilities. See Form 990, Part			
1 (a) Description of Liability	(b) A mount		
Federal Income Taxes	0		
SELF INSURANCE LIABILITIES	12,178,000		
ESTIMATED THIRD PARTY SETTLEMENTS	3,355,590		
CURRENT SELF INSURANCE LIABILITY	3,290,000		
FIN 47 LIABILITY	2,132,724		
SECURITY DEPOSITS - OTHER	450,000 1,611,200		
3RD PARTY	4,467,729		
	1,107,729		
Total. (Column (b) should equal Form 990, Part X, col (B) line 25 )	27,485,243		

Pai	rt XI Reconciliation of Change in Net Assets from Form 990 to Financial Stateme	nts	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	197,881,717
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	186,484,553
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	11,397,164
4	Net unrealized gains (losses) on investments	4	
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV)	8	-3,565,421
9	Total adjustments (net) Add lines 4 - 8	9	-3,565,421
10	Excess or (deficit) for the year per financial statements. Combine lines 3 and 9	10	7,831,743
Par	<b>TXII</b> Reconciliation of Revenue per Audited Financial Statements With Revenue	per R	
1	Total revenue, gains, and other support per audited financial statements	1	197,800,883
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities	1	
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV) 2d		
е	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	197,800,883
4	A mounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIV) 4b 80,834		
C	Add lines 4a and 4b	4c	80,834
5	Total Revenue Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 12)	5	197,881,717
Part	Reconciliation of Expenses per Audited Financial Statements With Expense	s per	
1	Total expenses and losses per audited financial statements	1	186,403,719
2	Amounts included on line 1 but not on Form 990, Part IX, line 25	_	
а	Donated services and use of facilities		
ь	Prior year adjustments	1	
С	Other losses	1	
d	Other (Describe in Part XIV)		
е	Add lines 2a through 2d	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	186,403,719
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIV)		
c	Add lines <b>4a</b> and <b>4b</b>	4c	80,834
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This should equal Form 990, Part I, line 18)	5	186,484,553
Pa	rt XIV Supplemental Information		
_			

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information

Identifier	Return Reference	Explanation
SCHEDULE D, PART XI, LINE 8		CHANGE IN PENSION AND POST RETIREMENT OBLIGATIONS (3,373,332) FIN 47 ADJUSTMENT (192,024) MISCELLANEOUS ADJUSTMENT (65)
	RECONCILIATION OF REVENUE AND EXPENSE	OTHER EXPENSES \$80,834

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493029009073

OMB No 1545-0047

2011

Open to Public Inspection

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ. See separate instructions.

**Supplemental Information Regarding** 

**Fundraising or Gaming Activities** 

Name of the organization
KINGSBROOK JEWISH MEDICAL CENTER

Employer identification number

				11-1631759	
Part I Fundraising	<b>Activities.</b> Complet	e ıf the organıza	tion answered "Yes"	to Form 990, Part IV	, line 17.
<ul> <li>Mail solicitations</li> <li>Internet and e-mail</li> <li>Phone solicitations</li> <li>In-person solicitat</li> <li>Did the organization had or key employees liste</li> <li>If "Yes," list the ten high</li> </ul>	ions ve a written or oral agre d in Form 990, Part VII jhest paid individuals or	e eement with any ind ) or entity in conne	Solicitation of no Solicitation of go Special fundraisi  dividual (including office ection with professional ers) pursuant to agreem	n-government grants vernment grants ng events ers, directors, trustees fundraising services?	
(i) Name and address of Individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?  Yes No	(iv) Gross receipts from activity	(v) A mount paid to   (or retained by) fundraiser listed in   col (i)	(vi) A mount paid to (or retained by) organization
otal	the organization is regis	stered or licensed	to solicit funds or has b	een notified it is exempt	from registration or

Pa	rt II	Fundraising Events. Com more than \$15,000 on Form				
			(a) Event #1	<b>(b)</b> Event #2	(c) O ther Events	(d) Total Events (Add col (a) through
			GOLF OUTING (event type)	DINNER DANCE (event type)	(total number)	col <b>(c)</b> )
ξ	1	Gross receipts	237,885	191,395		429,280
Revenue	2	Less Charitable contributions	140,573	36,783		177,356
<u>~</u>	3	Gross income (line 1 minus line 2)	97,312	154,612		251,924
	4	Cash prizes				
မှာ	5	Non-cash prizes				
Expenses	6	Rent/facility costs				
ă	7	Food and beverages				
Direct	8	Entertainment				
ā	9	Other direct expenses .	97,312	154,612		251,924
	10	Direct expense summary Add lin	es 4 through 9 ın column	(d)	🛌	(251,924)
	11	Net income summary Combine li	nes 3 and 10 ın column (	d)		
Par	t III	Gaming. Complete if the or \$15,000 on Form 990-EZ, lir		"Yes" to Form 990, Pa	rt IV, line 19, or repo	orted more than
Revenue			(a) Bingo	<b>(b)</b> Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (Add col (a) through col (c))
ш.	1	Gross revenue				
	2	Cash prizes				
Expenses	3	Non-cash prizes				
	4	Rent/facility costs				
Direct	5	Other direct expenses				
	6	Volunteer labor	Г Yes Г No	Г Yes Г No	┌ Yes	
	7	Direct expense summary Add line:	s 2 through 5 in column (	d)		( )
		Net gaming income summary Com				
_						
9 a b	Is th	er the state(s) in which the organizathe organization licensed to operate	gaming activities in eac	h of these states?		· Fyes Fno
10a b	Wer	e any of the organization's gaming l	icenses revoked, susper	 nded or terminated during	the tax year?	

Sche	dule G (Form 990 or 990-EZ) 20	11				Page <b>3</b>
11	Does the organization operate ga	aming activities with nonmembers? $oldsymbol{\cdot}$			es [	No No
12		neficiary or trustee of a trust or a mem				
	formed to administer charitable of	gaming?		<b>Г</b> ү	es 「	No
13	Indicate the percentage of gamir	ng activity operated in		1 1		
а				13a		
b	An outside facility			13b		
14	Provide the name and address of records	the person who prepares the organiza	tion's gaming/special events book	s and		
	Name 🟲					
	Address ►					
15a	Does the organization have a co	ntract with a third party from whom the	organization receives gaming			
	revenue?			Гү	es F	- No
b		ning revenue received by the organizat				.,,
	amount of gaming revenue retain	ed by the thırd party 🟲 \$				
c	If "Yes," enter name and address	5				
	Name 🟲					
	Address ►					
16	Gaming manager information					
	Name 🟲					
	Gaming manager compensation I	<b>\$</b> \$				
	Description of services provided	<b>&gt;</b>				
	Director/officer	Employee	Independent contractor			
17	Mandatory distributions					
а	Is the organization required unde	er state law to make charitable distribu	tions from the gaming proceeds to			
	= =				es [	No
b		required under state law distributed tactivities during the tax year > \$	o other exempt organizations or sp	ent		
Par		provide additional information for	responses to quuestion on Sc	hedule G (see		
	Identifier	ReturnReference	Explana	tıon		
<u></u>						

### OMB No 1545-0047

Open to Public **Inspection** 

### **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

KINGSBROOK JEWISH MEDICAL CENTER

# **Hospitals**

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

**Employer identification number** 

						1631759			
Pä	art I Charity Care and	Certain O	ther Comr	nunity Benefits a	t Cost			1	
	Did the organization have a c	harity care =:	alicus Tella	" ckin to guaction 6-		1		Yes	No
1a							1a	Yes	
b	, , ,				4		1b	Yes	
2	If the organization had multip care policy to the various hos		indicate whic	n of the following best	describes application	of the charity			
	Applied uniformly to all ho			Applied uniformly	to most hospitals				
	Generally tailored to indiv	ıdual hospıta	ls						
3	Answer the following based or organization's patients during			y criteria that applies	to the largest number o	of the			
а	Did the organization use Fede If "Yes," indicate which of the					care?	3a	Yes	
	Г 100% Г 150%	<b>▽</b> 20	oo% <b>Г</b>	Other	<u>%</u>		Ju	163	
b	Did the organization use FPG	to determine	eligibility for	providing <i>discounted</i> o	care? If				
	"Yes," indicate which of the fo	ollowing is the	e family incor	ne limit for eligibility fo	or discounted care .		3ь	Yes	
	□ 200%  □ 250%	<b>▽</b> 30	oo% <b>Г</b>	350%	0% <b>F</b> Other_	%			
					_				
С	If the organization did not use determining eligibility for free test or other threshold, regard	or discounte	d care Inclu	de in the description w	hether the organizatioi				
4	Did the organization's policy		•				4	Yes	
	Did the organization budget a the tax year?	mounts for fr			=			100	No
ь	If "Yes," did the organization	's charity car	e expenses e	xceed the budgeted ar	mount?		5b		110
c	If "Yes" to line 5b, as a resul care to a patient who was elig	t of budget co	onsiderations	, was the organization	unable to provide free	or discounted	5c		
6a							6a	Yes	
	If "Yes," did the organization	•	•	-			6b	Yes	
	Complete the following table worksheets with the Schedule	using the wor				ubmıt these	02	103	
7	Charity Care and Certain O	ther Commu	nity Benefits	at Cost					
	Charity Care and Means-Tested	(a) Number of activities or programs	(b) Persons served	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community be expense	enefit	(f) Pero	
	<b>Government Programs</b>	(optional)	(optional)						
_	Charity care at cost (from Worksheet 1)			3,846,458	3,032,425	81	4,033	0	440 %
b	Medicaid (from Worksheet 3, column a)			59,323,579	28,287,636	31,03	5,944	16	650 %
С	Costs of other means-tested government programs (from Worksheet 3, column b)								
d	<b>Total</b> Charity Care and Means-Tested Government Programs			63,170,037	31,320,061	31,84	9,977	17	090 %
	Other Benefits			• •	, ,	,			
е	Community health improvement services and community benefit operations (from			420.022	00.400		.0 743	0	020.0/
f	(Worksheet 4)			129,823	90,109	3	9,713	0	020 %
	(from Worksheet 5) Subsidized health services			14,273,447	12,652,859	1,62	0,588	0	870 %
g	(from Worksheet 6)			14,220,473	13,514,562	70	5,911	0	380 %
h i	Research (from Worksheet 7) Cash and in-kind contributions								
	for community benefit (from Worksheet 8)								
-	Total Other Benefits			28,623,743	26,257,530		6,212		270 %
ĸ	Total. Add lines 7d and 7j	I	1 1	91,793,780	57,577,591	ı 34.21	6,189	18	360 %

		(a) Number of activities or programs (optional)	<b>(b)</b> Persons served (optional)	(c) Total community building expense			_			(f) Pero total ex	
1	Physical improvements and housing	, ,									
2	Economic development										
3	Community support										
1	,										
	•										
	for community members										
	advocacy			7,332				7	,332		
B 9	Workforce development										
<u>,                                     </u>				7 223				7	222		
		e. & Collec	tion Practic	<u>'</u>				/	,332		
	Enter the estimated amount of patients eligible under the organisms. Provide in Part VI the text of the In addition, describe the costi	the organizat anization's cha the footnote to ng methodolog	ion's bad debt of arity care polic the organization gy used in dete	expense attributable y · · · · on's financial statem rmining the amounts	to · · ents tha			ad debt expense			
:ct	ion B. Medicare										
	Enter total revenue received fr	om Medicare	(ıncludıng DSH	and IME)		5		69,544,123			
	Enter Medicare allowable cost	s of care relat	ing to payment	s on line 5		6		68,924,312			
	Activities or programs or prog										
		I♥ Co	st to charge ra	tio I	Other						
a		itten debt coll	ection policy di	uring the tay year?							
b	If "Yes," did the organization's contain provisions on the colleassistance? Describe in Part \	collection po ection practice VI	licy that applies to be followed	d to the largest num d for patients who ar	per of its e known	to qua	lify for	financial		Yes	
ė1						zation's	1 /6	1) Officers directors	Τ.,	e) Physic	nanc'
	(a) Name of endry	(.			profit % o	r stock	·	trustees, or key employees' profit %	pro	ofit % or ownershi	stoc
							$\perp$		$\perp$		
							+				
									$\top$		
0									$\perp$		
1									$\perp$		
2									$\perp$		
3		1					- 1		1		

Part V Facility Information										
Section	on A. Hospital Facilities	Licene	Gener	Children's	Teach	Critica	Resea	ER-24 hours	ER-other	
(list in	order of size from largest to smallest)	Licensed hospital	General medical &	en'a hoa	Teaching hospital	d acces	Research facility	hours	her	
How n the ta	nany hospital facilities did the organization operate during x year? <b>1</b>	pital	cal & surgical	, hospital	pital	Critical access hospital	lity			
Name	and address									
Name	and dadress									Other (Describe)
1	KINGSBROOK JEWISH MEDICAL CENTER 585 SCHENECTADY AVENUE BROOKLYN,NY 11203	x	х		x			x		
		+				<u> </u>				
						<del> </del>				
		+				<u> </u>				
		+				<u> </u>				
		+				-				
						<del>                                     </del>				
						<del>                                     </del>				

# Part V Facility Information (continued) Section B. Facility Policies and Practices.

(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)

KINGSBROOK JEWISH MEDICAL CENTER

Name of Hospital Facility:	
ine Number of Hospital Facility (from Schedule H, Part V, Section A):	1

			Yes	No
	nmunity Health Needs Assessment (Lines 1 through 7 are optional for 2011)			
1	During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment ("Needs Assessment")? If "No," skip to question 8	1		No
	If "Yes," indicate what the Needs Assessment describes (check all that apply)			
	a 🔽 A definition of the community served by the hospital facility			
	<b>b</b> Demographics of the community			
	Existing health care facilities and resources within the community that are available to respond to the health			
	needs of the community			
	d How data was obtained			
	e The health needs of the community			
	f Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
	g The process for identifying and prioritizing community health needs and services to meet those needs			
	<b>h</b> $\prod$ The process for consulting with persons representing the community's interests			
	i 🔽 Information gaps that limit the hospital facility's ability to assess the community's health needs			
	j			
2	Indicate the tax year the hospital facility last conducted a Needs Assessment 20			
3	In conducting its most recent Needs Assessment, did the hospital facility take into account input from persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the hospital facility took into	_		
_	account input from persons who represent the community, and identify the persons the hospital facility consulted	3		
4	Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Part VI	4		
5	Did the hospital facility make its Needs Assessment widely available to the public?	5		
	If "Yes," indicate how the Needs Assessment was made widely available (check all that apply)			
	a Hospital facility's website			
	<b>b</b> Available upon request from the hospital facility			
	c Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate how (check all that apply)			
	a Adoption of an implementation strategy to address the health needs of the hospital facility's community			
	<b>b</b> Execution of the implementation strategy			
	c Development of a community-wide community benefit plan for the facility			
	d Participation in community-wide community benefit plan			
	e Inclusion of a community benefit section in operational plans			
	f Adoption of a budget for provision of services that address the needs identified in the CHNA			
	g Prioritization of health needs in the community			
	h Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	i Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No,"			
	explain in Part VI which needs it has not addressed together with the reasons why it has not addressed such needs	7		
Fin	ancial Assistance Policy			
	Did the hospital facility have in place during the tax year a written financial assistance policy that			
8	Explains eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	8	Yes	
9	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	9	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care 200 %			
	If "No," explain in Part VI the criteria the hospital facility used			

Pa	art V Facility Information (continued)			
			Yes	No
10	Used FPG to determine eligibility for providing discounted care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care 300 % If "No," explain in Part VI the criteria the hospital facility used			
11	Explained the basis for calculating amounts charged to patients?	11	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
	a 🔽 Income level			
	<b>b</b> Asset level			
	c Medical indigency			
	d   Insurance status			
	e Uninsured discount			
	f 🔽 Medicaid/Medicare			
	g   State regulation			
	h Cother (describe in Part VI)			
12	Explained the method for applying for financial assistance?	12	Yes	
13	Included measures to publicize the policy within the community served by the hospital facility?	13	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
	a 🔽 The policy was posted at all times on the hospital facility's web site			
	<b>b</b> The policy was attached to all billing invoices			
	c 🔽 The policy was posted in the hospital facility's emergency rooms or waiting rooms			
	d 🔽 The policy was posted in the hospital facility's admissions offices			
	e 🔽 The policy was provided, in writing, to patients upon admission to the hospital facility			
	f 🔽 The policy was available upon request			
	g			
Bill	ling and Collections			
14	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
4-	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	14	Yes	
15	Check all of the following collection actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the patient's eligibility under the facility's			
	FAP			
	a Reporting to credit agency			
	<b>b</b> Lawsuits			
	c Liens on residences			
	d F Body attachments or arrests			
	e			
16	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before			
	making reasonable efforts to determine the patient's eligibility under the facility's FAP?	16		No_
	If "Yes," check all actions in which the hospital facility or a third party engaged			
	Reporting to credit agency			
	b Lawsuits			
	c Liens on residences			
	d Body attachments			
	e Other similar actions (describe in Part VI)			
17	Indicate which efforts the hospital facility made before initiating any of the actions checked in question 16 (check all that apply)			
	a Notified patients of the financial assistance policy upon admission			
	<b>b</b> Notified patients of the financial assistance policy prior to discharge			
	c Notified patients of the financial assistance policy in communications with the patients regarding the patients'			
	bills			
	d Documented its determination of whether patients were eligible for financial assistance under the hospital			
	facility's financial assistance policy  Other (describe in Part VI)			

If "Yes," explain in Part VI

provided to that patient?

. . . . . . . . . . . . . . . . . . . .

20

21

Νo

Νo

### Part V Facility Information (continued) Policy Relating to Emergency Medical Care Yes 18 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals **18** | Yes If "No," indicate why a ☐ The hospital facility did not provide care for any emergency medical conditions **b** The hospital facility's policy was not in writing The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI **d** Other (describe in Part VI) Individuals Eligible for Financial Assistance 19 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAPeligible individuals for emergency or other medically necessary care The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged b The hospital facility used the average of it's three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged c The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged d Other (describe in Part VI)

20 Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care? . . . . . . . . . . . .

21 Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for services

If "Yes," explain in Part VI Schedule H (Form 990) 2011

chedule H	(Form	990)	2011
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Page **7** 

Part V	Facility	Information	(continued	)
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Section C. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size from largest to smallest)

How many non-hospital facilities did the organization	on operate during the tax year?
Name and address	Type of Facility (Describe)
1	
2	
3	
4	
5	
5	
7	
В	
9	

### Part VI Supplemental Information

Complete this part to provide the following information

- Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part III, Part III, lines 4, 8, and 9b, and Part V, Section B, lines 1<sub>1</sub>, 3, 4, 5c, 6<sub>1</sub>, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21
- 2 **Community health needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any community health needs assessments reported in Part V, Section B
- Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Identifier	ReturnReference	Explanation
SCHEDULE H, PART I, LINE 3C	NOT APPLICABLE	

Schedule H (Form 990) 2011 Page **8** 

Identifier	ReturnReference	Explanation
SCHEDULE H, PART I, LINE 6A	NOT APPLICABLE	

Schedule H (Form 990) 2011 Page **8** 

Identifier	ReturnReference	Explanation
	METHODOLOGY	KINGSBROOK JEWISH MEDICAL CENTER'S COSTING METHODOLOGY WAS BASED UPON THE 2011 NEW YORK STATE INSTITUTIONAL COST REPORT AND THE 2011 MEDICARE (FORM 2552) COST REPORT THESE COST REPORTS ARE FILED WITH THE NEW YORK STATE DEPARTMENT OF HEALTH AND THE APPLICABLE CMS INTERMEDIARY, RESPECTIVELY THE COST-TO-CHARGE RATIO DERIVED FROM WORKSHEET 2, RATIO OF PATIENT CARE COST-TO-CHARGE, WAS USED FOR THE VARIOUS SUB-LINE ITEMS OF LINE 7

Identifier	ReturnReference	Explanation
SCHEDULE H, PART III, LINE 4	BAD DEBT EXPENSE	A/F/S FOOTNOTE - ORGANIZATION AND SIGNIFICANT ACCOUNTING POLICIES - NET PATIENT SERVICE REVENUE, ACCOUNTS RECEIVABLE AND ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS BILLINGS RELATED TO SERVICES RENDERED ARE RECORDED AS NET PATIENT SERVICE REVENUE IN THE PERIOD IN WHICH THE SERVICE IS PERFORMED, NET OF CONTRACTUAL AND OTHER ALLOWANCES WHICH REPRESENT DIFFERENCES BETWEEN GROSS CHARGES AND THE ESTIMATED RECEIPTS UNDER SUCH PROGRAMS NET PATIENT SERVICE REVENUE IS REPORTED AT THE ESTIMATED NET REALIZABLE AMOUNTS FROM PATIENTS, THIRD-PARTY PAYORS, AND OTHER SERVICES RENDERED, INCLUDING ESTIMATED RETROACTIVE ADJUSTMENTS UNDER REIMBURSEMENT AGREEMENTS WITH THIRD PARTY PAYORS RETROACTIVE ADJUSTMENTS ARE ACCRUED ON AN ESTIMATED BASIS IN THE PERIOD THE RELATED SERVICES ARE RENDERED AND ADJUSTED IN FUTURE PERIODS AS FINAL SETTLEMENTS ARE DETERMINED ACCOUNTS RECEIVABLE ARE ALSO REDUCED FOR ALLOWANCES FOR DOUBTFUL ACCOUNTS THE PROCESS FOR ESTIMATING THE ULTIMATE COLLECTION OF RECEIVABLES INVOLVES SIGNIFICANT ASSUMPTIONS AND JUDGMENTS ACCOUNT BALANCES ARE WRITTEN OFF AGAINST THE ALLOWANCE WHEN MANAGEMENT DETERMINES IT IS PROBABLE THE RECEIVABLE WILL NOT BE RECOVERED HISTORICAL COLLECTION AND PAYER REIMBURSEMENT EXPERIENCE IS AN INTEGRAL PART OF THE ESTIMATION PROCESS RELATED TO RESERVE FOR UNCOLLECTIBLE ACCOUNTS REVISIONS IN RESERVE FOR DOUBTFUL ACCOUNTS REVISIONS IN RESERVE FOR DOUBTFUL ACCOUNTS ESTIMATES ARE RECORDED AS AN ADJUSTMENT TO THE PROVISION FOR BAD DEBTS BAD DEBT EXPENSE PER THE AUDITED FINANCIAL STATEMENT IS \$5,727,800

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CODED, PATIENT ACCOUNTS WILL CONFI			MICHELLE DAVIS WITH A COPY TO KIRAN BATHEJA IN
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		raye <b>o</b>
Identifier	ReturnReference	Explanation
,	ReturnReference PROVISIONS ON COLLECTION PRACTICES FOR QUALIFIED PATIENTS	EXPLANTAGE ON THE ACCOUNT TO THE PERCENTAGE OF THE MEDICAID RATE APPROVED -THE PERCENTAGE OF THE MEDICAID RATE APPROVED -THE PERCENTAGE OF THE MEDICAID RATE APPROVED -THE RILL WILL GO OUT OT HE PATIENT AT THE PEDUCED RATE CLINIC PATIENTS (WITH ESTABLISHED FEE SCA LES) SCHEDULED FOR INPATIENT ADMISSION OR ALL CLINIC PATIENTS MUST BE EVALUATED BY ATTEM TO WITH A CLESS FOR MEDICAID FOR THE PATIENT SHOW BECOME INPATIENTS MUST BE EVALUATED BY PATIENT SERVICE -IF THE PATIENT WAS ASSESSED FOR MEDICAID AND WAS NOT ELIGIBLE, THE PATIENT ACCESS FINANCIAL COUNSELING STAFF SHOULD EN TER AN ADDITIONAL GIBBLE FOR MEDICAID FOR THE PATIENT ACCESS FINANCIAL COUNSELING STAFF SHOULD EN TER AN ADDITIONAL GIBBLE "-AT THE TIME OF THE PATIENT ACCESS SCHEDULED IV REVIEW, THE STAFF WILL CONFIRM THE PATIENT IS A REGISTERED CLINIC PATIENT WITH OR WITHOUT CHARITY CARE APPROVAL IN EAGLE AND THEIR FEE SCALE -WHEN A CLINIC PATIENT IS SCHEDULED FOR AN INPATIENT ADMISSION OR IS ADMITTED THE PATIENT SEAMILY SIZE AND TOTAL FAMILY INCOME 1) EXI STING CLINIC PATIENTS, WHO AS ASSOCIATED THE PATIENT ACCESS FOR THE HIGHEST PERCENTAGE OF THE RESPONSIBLE FOR THE HIGHEST PERCENTAGE (35%) OF THE SELF-PAY/MEDICAID RATE -THE PATIENT ACCESS FINANCIAL COUNSELING ST AFF WILL VERIFY THE PATIENT ACCESS FOR THE HIGHEST PERCENTAGE (35%) OF THE SELF-PAY/MEDICAID RATE -THE PATIENT ACCESS FINANCIAL COUNSELING ST AFF WILL VERIFY THE PATIENT ACCESS FOR THE PATIENT WITH THE PATIENT ACCESS FOR THE PATIENT ACCESS FOR THE PATIENT HAS BEEN ADMITTED, THE ADMITTING STAFF WILL VERIFY THE PATIENT HAS BEEN ADMITTED, THE ADMITTING STAFF WILL VERIFY THE PATIENT HAS BEEN ADMITTED, THE ADMITTING STAFF WILL FOR WARD A COPY OF THE RESPONSIBLE FOR THE PATIENT WITH FINANCIAL CLASS "CHC" "WHEN THE PATIENT ACCESS FINANCIAL COUNSELING TO SEE IF TH
		REGISTRATION FACE SHEET TO NANCY COOK WITH A COPY TO KIRAN BATHEJA IN PATIENT ACCOUNTS -WHEN THE PROCEDURE HAS BEEN CODED, PATIENT ACCOUN TS WILL CONFIRM THE ALLOWANCE ON THE ACCOUNT TO THE PERCENTAGE OF THE MEDICAID RATE -THE BILL WILL GO OUT TO THE PATIENT AT THE REDUCED RATE NON-CLINIC PATIENTS SCHEDULED FOR OUT PATIENT/AMBULATORY PROCEDURES AND INPATIENT ADMISSIONS -ALL SELF-PAY PATIENTS WHO BECOME I NPATIENTS MUST BE EVALUATED BY PATIENT ACCESS FINANCIAL COUNSELING TO SEE IF THEY MAY BE E LIGIBLE FOR MEDICAID FOR THE INPATIENT SERVICE -PATIENT ACCESS SCHEDULED IV STAFF WILL RE VIEW ALL SELF-PAY PATIENTS SCHEDULED FOR AN ELECTIVE
		PATIENT IS A REGISTERED CLINIC PATIENT WITH OR WITHOUT CHARITY CARE APPROVAL IN EAGLE AND HANDLE ACCORDINGLY -ONCE IT I S CONFIRMED THAT THE PATIENT IS NOT AN ESTABLISHED CLINIC PATIENT AND STATES THEY ARE UNABLE TO PAY FOR THE PROCEDURE, THE PATIENT ACCESS SCHEDULED IV STAFF WILL ASK THE PATIENT IF THEY HAVE BEEN ASSESSED FOR MEDICAID OR HAVE COMMUNITY MEDICAID PENDING -IF THE PATIENT RESPONDS "NO" THEN THE CASE MUST BE REFERRED TO THE PATIENT ACCESS FINANCIAL COUNSELING ST AFF THEY WILL REVIEW AND ENTER THEIR COMMENTS IN THE GNE NOTES 1) IF QUALIFIED, THE PATI ENT ACCESS FINANCIAL COUNSELING STAFF WILL PURSUE A MEDICAID
		APPLICATION 2) IF THE PATIEN T WAS ASSESSED FOR MEDICAID AND WAS NOT ELIGIBLE, THE PATIENT ACCESS FINANCIAL COUNSELING STAFF SHOULD ENTER AN ADDITIONAL GNE NOTE STATING "EVALUATED FOR MEDICAID NOT ELIGIBLE " - IF THE PATIENT HAS PREVIOUSLY APPLIED FOR MEDICAID AND IS INELIGIBLE, EXPLAIN THAT KINGSBR OOK JEWISH MEDICAL CENTER HAS A FINANCIAL ASSISTANCE PROGRAM FOR PATIENT'S WHO HAVE NO HEA LTH INSURANCE OR HAVE EXHAUSTED HEALTH BENEFITS AND ARE WITHOUT FINANCIAL RESOURCES TO PAY FOR MEDICALLY NECESSARY HEALTH CARE NEEDS -THESE PATIENTS SHOULD THEN BE REFERRED TO THE PATIENT ACCESS FINANCIAL COUNSELING STAFF FOR QUALIFICATION IN THE MEDICAL CENTER'S FINAN CIAL ASSISTANCE PROGRAM -PATIENTS ARE INFORMED, TO BRING THE FOLLOWING DOCUMENTATION, AS AVAILABLE OR
<u> </u>	l	APPLICABLE, TO THEIR FIRST  Schedule H (Form 990) 2011

Identifier	ReturnReference	Explanation
SCHEDULE H, PART V, LINE 9	ELIGIBILITY FOR PROVIDING FREE CARE	DESPITE THE CURRENT ECONOMIC CHALLENGES AND THE NUMEROUS CLOSINGS OF AFFILIATED HEALTH CARE CENTERS, KINGSBROOK REMAINS FLEXIBLE, ESPECIALLY AS IT PERTAINS TO DOCUMENTATION REQUESTS FOR CHARITY CARE ELIGIBILITY KINGSBROOK'S FINANCIAL ASSISTANCE PROGRAM EVALUATES THOSE WHO ARE UNDERINSURED, HAVE EXHAUSTED THEIR INSURANCE BENEFITS OR ARE FULLY UNINSURED KINGSBROOK JEWISH MEDICAL CENTER'S FINANCIAL ASSISTANCE PROGRAM IS BASED UPON UP TO 300% OF THE MARCH 2011 DEPARTMENT OF HEALTH AND HUMAN SERVICES FEDERAL POVERTY GUIDELINES CURRENT CLINIC PATIENTS WITHOUT ADEQUATE FINANCIAL RESOURCES CAN RECEIVE CARE IN OUR PRIMARY/SPECIALTY CLINICS FOR FEE SCHEDULES BASED ON THEIR INCOME AND FAMILY SIZE A DETERMINATION WILL BE MADE IF THE PATIENT IS ELIGIBLE FOR REDUCED FEES

Identifier	ReturnReference	Explanation
	ELIGIBILITY FOR PROVIDING DISCOUNTED CARE	KINGSBROOK JEWISH MEDICAL CENTER HAS IMPLEMENTED A FINANCIAL ASSISTANCE PROGRAM WHICH EVALUATES THOSE WHO ARE UNDERINSURED, HAVE EXHAUSTED THEIR INSURANCE BENEFITS OR ARE FULLY UNINSURED CURRENT CLINIC PATIENTS WITHOUT ADEQUATE FINANCIAL RESOURCES CAN RECEIVE CARE IN OUR PRIMARY / SPECIALTY CLINICS FOR FEE SCHEDULES BASED ON THEIR INCOME AND FAMILY SIZE A DETERMINATION WILL BE MADE IF THE PATIENT IS ELIGIBLE FOR REDUCED FEES NON-CLINIC PATIENTS SEEN IN THE EMERGENCY DEPARTMENT, INPATIENT, OR FOR OUTPATIENT SERVICES CAN APPLY FOR ASSISTANCE, BASED ON FINANCIAL NEED, THROUGH THE FINANCIAL ASSISTANCE PROCESS IN PATIENT ACCOUNTS, PATIENT ACCESS SERVICES/FINANCIAL COUNSELING OR AMBULATORY CARE EVERYONE IN NEW YORK STATE WHO NEEDS EMERGENCY SERVICES CAN RECEIVE CARE AND GET A DISCOUNT IF THEY MEET THE INCOME LIMITS ANY INDIVIDUALS RESIDING IN KINGSBROOK JEWISH MEDICAL CENTER'S PRIMARY SERVICE AREA, WHICH IS DEFINED AS EAST FLATBUSH, FLATBUSH, CANARSIE, FLATLANDS, BEDFORD- STUYVESANT, CROWN HEIGHTS AND/OR EAST NEW YORK (ZIP CODES 11203, 11236, 11213, 11226, 11212, 11208, 11207, 11225, 11216), CAN GET A DISCOUNT ON NON- EMERGENCY, MEDICALLY NECESSARY SERVICES AT KINGSBROOK JEWISH MEDICAL CENTER IF THEY MEET THE INCOME LIMITS KINGSBROOK JEWISH MEDICAL CENTER WILL NEVER DENY MEDICALLY NECESSARY CARE BECAUSE YOU MAY NEED FINANCIAL ASSISTANCE YOU MAY APPLY FOR A DISCOUNT REGARDLESS OF YOUR IMMIGRATION STATUS THE AMOUNT OF THE DISCOUNT VARIES BASED ON YOUR INCOME AND THE SIZE OF YOUR FAMILY KINGSBROOK JEWISH MEDICAL CENTER'S FINANCIAL ASSISTANCE PROGRAM IS BASED UPON UP TO 300% OF THE MARCH 2011 DEPARTMENT OF HEALTH AND HUMAN SERVICES FEDERAL POVERTY GUIDELINES, AS LISTED BELOW

Identifier	ReturnReference	Explanation
COUEDING II DART VI LING 2	NEEDS ASSESSMENT	Explanation  IN 2011, KINGSBROOK JEWISH MEDICAL CENTER DID A REVIEW OF ITS PATIENT DATABASE AND DETERMINED THAT TO BETTER MEET THE NEEDS OF ITS COMMUNITY, THE HOSPITAL NEEDED TO FOCUS ON THE AREAS WHERE THE MAJORITY OF THE PATIENTS RESIDED IN AS SUCH, THE DECISION WAS MADE TO CHANGE THE IMMEDIATE CATCHMENT AREA OF THE HOSPITAL TO THE FOLLOWING NEIGHBORHOODS OF BROOKLYN - CROWN HEIGHTS (11213), BROWNSVILLE (11212), FLATBUSH (11203) AND PROSPECT HEIGHTS (11236) THIS ADJUSTMENT WAS DONE AFTER CAREFUL CONSULTATION WITH THE KIMC COMMUNITY ADVISORY BOARD AS WELL AS THE HEALTH ASSESSMENT NEEDS REPORT DEVELOPED BY COMMUNITY BOARDS 9 AND 17 (BROOKLYN) IN ADDITION, THE HOSPITAL PARTNERS WITH THE BELO W LISTED GROUPS TO WORK TO BETTER IDENTIFY AND ADDRESS LOCAL NEEDS 1 BROOKLYN HEALTHCARE IMPROVEMENT PROJECT (BHIP) - KINGSBROOK PARTNERED WITH SUNY DOWNSTATE HOSPITAL AND SEVERAL OTHER REGIONAL MEDICAL FACILITIES TO ESTABLISH A COALITION OF 29 DIVERSE GROUPS FOCUSED ON LOCAL HEALTH PLANNING INITIATIVES MEMBERS RANGE FROM HOSPITALS AND COMMUNITY BOARDS TO COMMUNITY-BASED ORGANIZATIONS AND HEALTH INSURANCE PLANS THIS FORUM HELD MONTHLY MEETINGS AND FOCUSED ON THE CREATION OF A UNIQUE AND CURRENTLY UNAVAILABLE INVENTORY OF PRIMARY CARE SERVICE PROVIDERS AND A UTILIZATION DATABASE FOR CENTRAL BROOKLYN BHIP IS BROKEN DOWN INTO THREE WORKGROUPS A EMERGENCY DEPARTMENT SUBCOMMITTEE B COMMUNITY HEALTH PLANNING PARTNERS HIP JEGOGRAPHIC INFORMATION SYSTEMS (GIS) WORKGROUP PROJECT C INSURANCE SUBCOMMITTEE 2 CLAIRE HEUREUSE COMMUNITY EMPOWERMENT PLANNING TEAM - KINGSBROOK JEWISH MEDICAL CENTER PARTNERED WITH CLAIRE HEUREUSE ADULT DAY CARE CENTER AS PART OF THE "COMMUNITY EMPOWERMENT PLANNING" TEAM - KINGSBROOK JEWISH MEDICAL CENTER PARTNERED WITH CLAIRE HEUREUSE ADULT DAY CARE CENTER AS PART OF THE "COMMUNITY EMPOWERMENT PLANNING" TEAM TO ADDRESS THE NEEDS OF THE ELDERLY POPULATION IN CENTRAL BROOKLYN OVER A 12 MONTH PERIOD THE COMMUNITY EMPOWERMENT PLANNING" TEAM TO ADDRESS THE NEEDS OF THE ELDERLY POPULATION THE COMMUNITY FOCUSING SPE
<u>.</u>	•	Schodula H (Faum 000) 2011

Identifier	ReturnReference	Explanation
SCEDULE H, PART VI, LINE 3	ELIGIBILITY FOR ASSISTANCE	IT IS THE POLICY OF KINGSBROOK JEWISH MEDICAL CENTER TO PROVIDE COMPREHENSIVE QUALITY HEALTH CARE AND MEDICALLY ESSENTIAL SERVICES WITHOUT REGARD TO A PATIENT'S ABILITY TO PAY KINGSBROOK JEWISH MEDICAL CENTER HAS IMPLEMENTED A JEWISH MEDICAL CENTER HAS IMPLEMENTED A FINANCIAL ASSISTANCE PROGRAM WHICH EVALUATES THOSE WHO ARE UNDERINSURED, HAVE EXHAUSTED THEIR INSURANCE BENEFITS OR ARE FULLY UNINSURED CURRENT CLINIC PATIENTS WITHOUT ADEQUATE FINANCIAL RESOURCES CAN RECEIVE CARE IN OUR PRIMARY/SPECIALTY CLINICS FOR FEE SCHEDULES BASED ON THEIR INCOME AND FAMILY SIZE A DETERMINATION WILL BE MADE IF THE PATIENT IS ELIGIBLE FOR REDUCED FEES NON-CLINIC PATIENTS SEEN IN THE EMERGENCY DEPARTMENT, INPATIENT, OR FOR OUTPATIENT SERVICES CAN APPLY FOR ASSISTANCE, BASED ON FINANCIAL NEED, THROUGH THE FINANCIAL ASSISTANCE PROCESS IN PATIENT ACCOUNTS, PATIENT ACCESS SERVICES/FINANCIAL COUNSELING OR AMBULATORY CARE EVERYONE IN NEW YORK STATE WHO NEEDS EMERGENCY SERVICES CAN RECEIVE CARE AND GET A DISCOUNT IF THEY MEET THE INCOME LIMITS ANY INDIVIDUALS RESIDING IN KINGSBROOK JEWISH MEDICAL CENTER'S PRIMARY SERVICE AREA, WHICH IS DEFINED AS EAST FLATBUSH, FLATBUSH, CANARSIE, FLATLANDS, BEDFORDSTUYVESANT, CROWN HEIGHTS AND/OR EAST NEW YORK (ZIP CODES 11203, 11236, 11213, 11226, 11212, 11208, 11207, 11225, 11216), CAN GET A DISCOUNT ON NONEMERGENCY, MEDICALLY NECESSARY SERVICES AT KINGSBROOK JEWISH MEDICAL CENTER IF THEY MEET THE INCOME LIMITS KINGSBROOK JEWISH MEDICAL CENTER WILL NEVER DENY MEDICALL CENTER FITHEY MEET THE INCOME LIMITS KINGSBROOK JEWISH MEDICAL CENTER WILL NEVER DENY MEDICAL CENTER FITHEY MEET THE INCOME LIMITS KINGSBROOK JEWISH MEDICAL CENTER WILL NEVER DENY MEDICALLY NECESSARY CARE BECAUSE YOU MAY NEED FINANCIAL ASSISTANCE YOU MAY APPLY FOR A DISCOUNT REGARDLESS OF YOUR IMMIGRATION STATUS

Identifier	ReturnReference	Explanation
Identifier SCHEDULE H, PART VI, LINE 4	COMMUNITY INFORMATION	Explanation  KINGSBROOK JEWISH MEDICAL CENTER IS DEDICATED TO MEETING THE HEALTHCARE NEEDS OF ONE OF BROOKLYN'S MOST CULTURALLY DIVERSE COMMUNITIES LOCATED IN THE EAST FLATBUSH SECTION OF CENTRAL BROOKLYN, KINGSBROOK WAS FOUNDED IN 1925 AS A CHRONIC CARE FACILITY TO SERVE THE JEWISH COMMUNITY WITHIN A CULTURAL CONTEXT WHILE STILL RETAINING TIES TO THE SURROUNDING SHRINKING JEWISH COMMUNITY, KINGSBROOK HAS SEXPANDED ITS PROGRAMS AND SERVICES TO MEET THE NEEDS OF THE LARGE IMMIGRANT AND ETHNIC MINORITY POPULATION IN ITS CATCHMENT AREA, INCLUDING A SIGNIFICANT NUMBER OF CARIBBEAN AND AFRICAN-AMERICANS AFTER AN ARDENT REVIEW WITH SENIOR MANAGEMENT AND LOCAL CIVIC LEADERS, IT WAS DECIDED TO STREAMLINE OUR PRIMARY FOCUS AREAS TO REFLECT OUR MOST IMMEDIATE COMMUNITIES AND THOSE AREAS THAT UTILIZE OUR FACILITY AT A HIGHER RATE THE HOSPITAL'S SERVICE AREA NOW CONSISTS OF THE BROOKLYN NEIGHBORHOODS OF EAST FLATBUSH, CROWN HEIGHTS, BROWNSVILLE, AND PROSPECT HEIGHTS THE ZIP CODES FOR THESE AREAS ARE AS FOLLOWS 11203, 11213, 11212, AND 11236 THE CATCHMENT AREA OF CENTRAL BROOKLYN WHICH KINGSBROOK SERVICES HAS A POPULATION (BASED ON THE 2000 CENSUS) OF 331,400 PEOPLE, WHICH BREAKS DOWN TO 9 2% WHITE, 81 9% BLACK AND 8 9% OTHER ADDITIONALLY, 24 1% OF THE POPULATION IS SHOWN BEING BELOW THE FEDERAL POVERTY LEVEL CENTRAL BROOKLYN RESIDENTS EXPERIENCE MORE BARRIERS TO HEALTH CARE ACCESS THAN THOSE IN NYC OVERALL ADDITIONALLY, THE UNDERINSURED POPULATION IN THIS REGION HAS NEARLY DOUBLED WITHIN THE PAST FEW YEARS LIMITED ACCESS TO HEALTHCARE SERVICES CONTRIBUTE TO THE OVERWHELMING DISEASE RATES, WHICH ARE MORE THAN DOUBLE THE STATE AND NATIONAL AVERAGES FOR THE LOWER INCOME RACIALLY DIVERSE RESIDENTS OF CENTRAL BROOKLYN REPORTS, SUCH AS "TAKE CARE NEWYORK" PREPARED BY NEW YORK CITY DEPARTMENT OF HEALTH LIDENTIFY MANY OF THE KEY ISSUES CONCERNING HEALTH LOENTIFY MANY OF THE KEY ISSUES CONCERNING HEALTH LOENTIFY MANY OF THE KEY ISSUES CONCERNING HEALTH LOENTIFY MANY OF THE KEY ISSUES CONCERNING DEPORT SHOWS THAN CENTRAL BROOKLYN RE
		DISEASE AS SUCH, 31% OF RESIDENTS WITHIN OUR PRIMARY SERVICE AREA HAVE BEEN DIAGNOSED WITH
		HIGH BLOOD PRESSURE AND 24% WITH HIGH CHOLESTEROL IN AN EFFORT TO COMBAT THESE DISPARITIES, OUR CENTRAL FOCUSES ARE ACCESS TO
		QUALITY HEALTH CARE, CHRONIC DISEASE MANAGEMENT AND INFECTIOUS DISEASE COUNSELING

Schedule H (Form 990) 2011		Page <b>8</b>
Identifier	ReturnReference	Explanation
SCHEDULE H, PART VI, LINE 5	PROMOTION OF COMMUNITY	1) ACCESS TO QUALITY HEALTH CARE RESIDENTS IN OUR SERVICE REGION OF CENTRAL BROOKLYN FACE HEALTH
	HEALTH	DISPARITIES THAT SURPASS STATE AND NATIONAL
		AVERAGES IN THE AREAS OF DIABETES, STROKE, HYPERTENSION AND ASTHMA OUR GOAL IS TO PROVIDE
		A VARIETY OF FREE SCREENING OPTIONS TO MEMBERS
		OF OUR COMMUNITY, ESPECIALLY THOSE WHO ARE UNINSURED AND UNDER INSURED WE AIM TO INCREASE
		THOSE PARTICIPATING IN OUR SCREENINGS BY 10% KINGSBROOK CONTINUES TO COLLABORAT E WITH
		OTHER COMMUNITY PROVIDERS AND NOT-FOR- PROFIT
		ENTITIES, AND ALSO (WHEN APPROPRIATE) ACTS INDEPENDENTLY TO PROVIDE SCREENING AND
		PREVENTIVE TREATMENT SERVICES TO ITS COMMUNIT Y OUR EFFORTS INCLUDE OFF-SITE EVENTS IN
		PARTNERSHIP WITH OUR LOCAL CLERGY, SCHOOLS AND
		C OMMUNITY BASED ORGANIZATIONS, ON-SITE EVENTS BASED ON A YEAR-LONG SCREENING CALENDAR FACIL
		ITATED AT OUR MAIN FACILITY AND AT OUR OFF-SITE PIERRE TOUSSAINT FAMILY HEALTH CENTER OUR
		SCREENING EFFORTS FOCUS ESPECIALLY AROUND EARLY
		DETECTION OF BREAST AND PROSTATE CANCERS OUR GOAL IS TO CONTINUE THESE INTENSE PROJECTS THAT
		PROVIDE DIAGNOSTIC SCREENING AND PATI ENT AND FAMILY EDUCATION INFORMATION WE PARTNERED WITH
		THE DAILY NEWS FOR THE 5TH YEAR, T O TAKE PART IN
		THE PROSTATE CANCER WEEK-LONG SCREENING INITIATIVE, THE LARGEST OF ITS KIND IN NEW YORK
		CITY OUR GOAL WITH THIS PROJECT IS NOT ONLY TO INCREASE THE NUMBER OF PROSTA TE SCREENINGS WE
		PERFORM EACH YEAR, BUT TO ALSO PROVIDE NEEDED
		EDUCATION AND WORKSHOPS TO THOSE WHO ARE NOT WELL INFORMED ABOUT THE DISEASE AND THE
		ASSOCIATED RISK FACTORS ALSO, WE LAUNCHED A PROSTATE CANCER STEERING COMMITTEE CHARGED
		WITH GRASSROOTS PROMOTION AND ADVO CACY TO
		FURTHER SUPPORT THIS EFFORT ADDITIONALLY, KINGSBROOK HAS MAINTAINED A BREAST HEAL TH
		EDUCATION PROGRAM FUNDED BY SUSAN G KOMEN OF GREATER NEW YORK THIS PROGRAM COUNSELS WOMEN
		ABOUT THE IMPORTANCE OF BREAST SCREENINGS,
		PROVIDES FOR A MAMMOGRAM AND FOLLOW UP COO RDINATION SERVICES, AS WELL AS ONGOING CARE
		COORDINATION AND THE NECESSARY REFERRALS FOR T HE ACTUAL TREATMENT FOR WOMEN WITH ABNORMAL
		FINDINGS OUR GOAL IS TO CONTINUE TO ADVANCE T
		O WARD OUR REQUIRED CAP OF 2,500 WOMEN SCREENED THE PROGRAM WILL SEEK TO INVOLVE ADDITIONA L
		PARTNERS, PREFERABLY HEALTH CARE CENTERS WITH A FOCUS ON WOMEN'S HEALTH TO HELP BROADEN
		OUTREACH EFFORTS AND FACILITATE THIS
		UNDERSERVED POPULATION DEDICATED TO EXPANDING ACCESS TO CARE, PARTNERSHIPS WITH BROWNSVILLE
		MULTISERVICE FAMILY HEALTH CENTER AND BEDFORD STUY VESANT MULTI SERVICE CENTER HAVE BEEN
		ESTABLISHED THESE VITAL COMMUNITY HEALTH CENTERS MA INTAIN A KEEN FOCUS ON WOMEN'S
		HEALTH ISSUES AND WORK IN CLOSELY WITH OUR
		PROGRAM TO IDENT IFY WOMEN IN NEED KINGSBROOK ALSO MAINTAINS A PARTNERSHIP WITH THE BROOKLYN
		HEALTHY LIVIN G PARTNERSHIP PROGRAM, WHO LIKE US, PROVIDE FREE MAMMOGRAPHY SERVICES TO WOMEN IN
		NEED TH IS PROGRAM WORKS HAND IN HAND WITH THE
		KOMEN FUNDED BREAST HEALTH EDUCATION PROGRAM AND AL LOWS US THE OPPORTUNITY TO PROVIDE
		ADDITIONAL TREATMENT OPTIONS FOR UNDER OR UNINSURED WOM EN IN NEED 2) CHRONIC DISEASE A)
		DIABETES EDUCATION (LEARNING FOR LIFE)
		KINGSBROOK FACILI TATES THE "LEARNING FOR LIFE" DIABETES PROGRAM WHICH TRAINS COMMUNITY
		VOLUNTEERS AND PATIE NTS IN DIABETES SELF- MANAGEMENT PROTOCOLS THE PROGRAM IS OVERSEEN
		BY AN ADVISORY COMMITTE E COMPRISED OF
		REPRESENTATIVES FROM THE COMMUNITY AT LARGE AND OF CERTAIN KINGSBROOK DEPAR TMENTS
		INCLUDING VOLUNTEER SERVICES, NURSING, SOCIAL WORK, PHARMACY, AND NUTRITION KINGSB ROOK'S
		VOLUNTEER DEPARTMENT TRAINS COMMUNITY MEMBERS WITH A SPECIFIC INTEREST IN HELPING A DVANCE THE
		QUALITY OF DIABETIC CARE AT OUR INSTITUTION
		THROUGH DIABETES SELF-MANAGEMENT PR OTOCOLS AND DIABETES COUNSELING THROUGH THE LEARNING
		FOR LIFE PROGRAM, VOLUNTEERS PROVIDE ONE-ON-ONE AND GROUP HEALTH LITERACY SESSIONS FOR PATIENTS
		WITH SERIOUS, EACH STAGE DIABE TES UTILIZING A MODIFIED AND TRANSLATED "HEALTH SMARTS WHILE
		YOU WAIT" CURRICULUM, VOLUNT EERS EMPOWER
		KINGSBROOK'S OUTPATIENT DIABETIC POPULATION BY ASSURING THE PATIENT UNDERSTAN DS THE BASICS OF
		NAVIGATING A NUTRITION LABEL AND TECHNIQUES USED TO MANAGE MULTIPLE MEDIC ATIONS B)
		DIABETES SELF MANAGEMENT KINGSBROOK HAS
		MAINTAINED A DIABETES EDUCATION PROGRAM FOR OUTPATIENT DIABETES SELF-MANAGEMENT TRAINING,
		PROVIDING INDIVIDUAL COUNSELING APPOINT MENTS AND GROUP CLASSES, A CURRENT COLLECTION OF
		EDUCATIONAL MATERIALS, REGULAR ACADEMIC U
		PDATES ON THE LATEST EVIDENCED BASED TREATMENTS FOR PRIMARY CARE PROVIDERS, AND MAINTAININ G A
		DIABETES REGISTRY TO IDENTIFY AREAS TO HELP IDENTIFY AREAS FOR IMPROVEMENT THE PROGRA M
		OBJECTIVE IS TO PROVIDE DIABETES PATIENTS ACCESS
		TO DIABETES EDUCATOR SERVICES TO ASSIST IN SELF- MANAGEMENT, AN ESSENTIAL PART OF ACHIEVING
		OPTIMAL CLINICAL OUTCOMES THIS SERVIC E WILL
		FULFILL THE SELF-MANAGEMENT COMPONENT OF IMPLEMENTING THE CHRONIC CARE MODEL FOR DI
		ABETES AT OUR INSTITUTION TO FUND THE INITIAL EXPENSES OF THE PROGRAM, KINGSBROOK RECEIVE D
		GRANT FUNDING FROM THE NEW YORK CITY DEPARTMENT
		OF HEALTH AND MENTAL HYGIENE 3)INFECTI OUS DISEASES KINGSBROOK PROVIDES MANY SERVICES TO
		Schedule H (Form 990) 2011

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Identifier	ReturnReference	Explanation	
SCHEDULE H, PART VI, LINE 5	PROMOTION OF COMMUNITY	RESIDENTS WHO ARE AT RISK OF HIV/AIDS INFECTION	<u>,                                    </u>
	HEALTH	AND WHO ARE DIRECTLY AFFECTED BY HIV/AIDS CARE	<b>Í</b>
		TO PATIENTS INFECTED WITH HIV/AIDS AND HEPATITI	S
		IS PROVIDED BY KINGSBROOK'S DESIGN ATED AIDS CENTER (THE "DAC") WHICH SERVES MORE THAN 400	
		CLIENTS EACH YEAR AND OFFERS A BRO AD ARRAY OF	
		SERVICES FOR PEOPLE WITH HIV/AIDS AND HEPATITIS	s c
		THE HIV PROGRAM PROVIDES A COLLABORATIVE	
		APPROACH IN THE MANAGEMENT OF PATIENTS, SOME	
		WHO ARE POOR, HOMELESS, ILLITER ATE, SUBSTANCE DEPENDENT, MENTALLY CHALLENGED AND OTHERS WHO	<u>,</u>
		ARE SOCIALLY ISOLATED (IMMIGR ANTS, THE	~
		INCARCERATED AND THE ELDERLY) KINGSBROOK'S DA	c
		SEEKS TO INCREASE ITS COMMUNITY OUTREACH,	
		PROVIDING FOR MORE EARLY DETECTION OPPORTUNITIES AND COMMUNITY-WIDE EDUCATION V	<sub>л/т</sub>
		THIN THE NEXT THREE YEARS IN ADDITION, THE DAC	,,, I
		WILL PROVIDE FOR INCREASED TRAINING OPPORT	
		UNITIES FOR OUR MEDICAL RESIDENTS AND ATTENDIN	
		PHYSICIAN STAFF BY INCLUDING THEM IN HIV G RAND ROUNDS AND CASE PRESENTATIONS PART OF THIS PLA	
		IS TO INCREASE LINKAGES WITH OTHER C OMMUNITY	^ N
		HIV/AIDS PROVIDERS, ESPECIALLY THOSE WHO FOCUS	;
		ON THE DIFFICULT-TO-REACH IMMIGRAN T	
		POPULATIONS OUTREACH IS NOT MERELY COMMUNITY BASED, IT IS ALSO TARGETED AT INDIVIDUALS	Y
		KINGSBROOK WILL CONTINUE TO OFFER INDIVIDUAL	
		COMMUNITY MEMBERS HIV/AIDS PREVENTION INFORM	
		ATION TO PROMOTE AVOIDANCE OF BEHAVIORS THAT	
		HAVE A HIGH RISK FOR INFECTION AND RE-INFECTI ON AS WELL AS CONFIDENTIAL RAPID HIV ANTIBODY	٧,
		TESTING AND COUNSELING SERVICES FOR ADMITTED	
		AND AMBULATORY SERVICE PATIENTS (INCLUDING,	
		WITHOUT LIMITATION, PATIENTS PRESENTING TO ITS	
		EMERGENCY ROOM) ANOTHER OF THE DAC GOALS WAS TO INCREASE PATIENT'S COMPLIANCE WITH THE HIV	<b>'</b>
		QUALINDICATORS PROJECT IMPROVEMENTS WERE	
		FOCUSED ON THE FOLLOWING HIV/QUAL INDIC ATORS	
		WITH THESE RESULTS 10% INCREASE IN TB, SYPHILIS	
		SCREENINGS AND PELVIC EXAMINATIONS ADDITIONALLY, THERE WAS A 5% DECREASE IN THE	
		NUMBER OF PATIENTS WHO SIMPLY DID NOT KEEP T HE	IR
		APPOINTMENT (NO-SHOWS) FOR CLINIC AND THE	
		SUBSPECIALISTS' VISITS 4) MEASURES TO TRACK	
		PROGRESS - PROSTATE CANCER SCREENINGS THE EFFECTIVENESS OF THIS PROGRAM IS MEASURED BY THE	<sub>HF</sub>
		NUMBER OF MEN RECEIVING PROSTATE CANCER	·-
		SCREENINGS AT KINGSBROOK THOUGH OUR HISTORIC	:
		SUPPORT FROM FUNDING ORGANIZATIONS HAS BEEN	
		INCONSISTENT OVER THE PAST THREE YEARS, KINGSB ROOK HAS REMAINED COMMITTED TO THIS GOAL,	
		RECOGNIZING THE IMPACT PROSTATE CANCER HAS HA	AD
		O N ITS MALE COMMUNITY RESIDENTS IN 2011,	
		KINGSBROOK SCREENED OVER 1000 MEN, A RECORD	
		NUMBE R OF PARTICIPANTS - BREAST EDUCATION PROGRAM (SUSAN G KOMEN OF GREATER NEW YORK)	
		THIS P ROGRAM CONTINUES TO BE A VITAL SOURCE FO	or
		THE WOMEN OF OUR COMMUNITY THE PROGRAM HAS	
		SERV ICED OVER 9,000 WOMEN IN THE COMMUNITY AN IS ANTICIPATED TO IMPACT THE LIVES OF EVEN MORE	
		WOMEN IN 2011 AND BEYOND MONTHLY PROGRESS	. [
		REPORTS AND OUTREACH RECORDS ARE MAINTAINED I	вү
		BREAST HEALTH COORDINATORS TO ENSURE OUR	
		EXPECTED PROGRAM EXPECTATION CAP IS MET EACH YEAR ADDITIONALLY, THE BROOKLYN HEALTHY LIVING	,
		PARTNERSHIP STAFF WILL REVIEW SURVEY MEASURES	~
		FOR THIS PROGRAM, TO ASSESS THE EFFECTIVENESS	
		AND IMPACT THE PROGRAM IS HAVING ON OUR PAT IE	
		BASE THE FUNDING FOR THIS PROGRAM HAS DECREAS ANNUALLY SINCE 2007 AS SUCH, THE CA P FOR THIS	וטיי
		PROGRAM HAS BECOME SMALLER EACH YEAR - DIABET	ES
		SELF MANAGEMENT THE DIABETES REGISTRY IS USED	
		TO OBTAIN DATA ASSESSING MARKERS OF GLYCEMIC	
		CONTROL THIS COINCIDES WITH DATA REQUIRED TO MEET NCOA STANDARDS OF CARE AND IS NEEDED TO	
		MAINTAIN DRP STATUS WE HAVE RE-LAUNCHED A	
		PLANNING COMMITTEE FOR CHRONIC CARE	
		MANAGEMENT OF DIABETES, WITH REPRESENT ATION FROM OUR COMMUNITY VIA OUR COMMUNITY ADVISOR	<sub>~</sub> [
		BOARD, PRIMARY CARE PHYSICIANS, PHARMA CISTS,	'`
		NUTRITIONISTS, AND NURSING TO OVERSEE THIS	
		ENDEAVOR PROGRESS WILL BE MONITORED BY	
		ONGOING, QUARTERLY COLLECTION OF GLYCEMIC	,
		CONTROL DATA THE PERCENTAGE OF ALL KINGSBROOF P ATIENTS WITH DIABETES AND A GLYCOSYLATED	^
		HEMOGLOBIN (A1C) GREATER THAN 9 5% (INDICATING	;
		PO OR DIABETES CONTROL) HAS PROGRESSIVELY	
		DECREASED FROM 13 1% AT START OF 2010 TO 9 1% A EN D OF 2010 THE PERCENTAGE OF ALL PATIENT	.⊤
<u> </u>	<u>I</u>		
		Schedule H (Form 990) 2	1011

Schedule H (Form 990) 2011		Page <b>8</b>
Identifier	ReturnReference	Explanation
SCHEDULE H, PART VI, LINE 5	PROMOTION OF COMMUNITY	6) DIALYSIS CENTER IN OUR RUTLAND NURSING HOME
(CONTINUE )	HEALTH	KINGSBROOK CONTINUED ITS PARTNERSHIP WITH O UR RELATED ENTERPRISE, RUTLAND NURSING HOME, TO
		PROVIDE RUTLAND'S RESIDENTS WITH ACCESS TO
		QUALITY HEALTHCARE SERVICES SEVERAL YEARS AGO, KINGSBROOK RECEIVED CON APPROVAL AND BEGA N
		THE CONSTRUCTION OF A NEW 4 STATION DIALYSIS
		CENTER YEARS AGO TO BE OPERATED BY KINGSBRO OK WITHIN RUTLAND'S ADVANCED VENTILATOR DEPENDENT
		UNIT THE 30-BED DEDICATED VENTILATOR UNIT AT
		RUTLAND NURSING HOME IS A SPECIALIZED UNIT WHICH
		PROVIDES SKILLED NURSING CARE FOR V ENTILATOR DEPENDANT RESIDENTS, MANY OF WHOM ARE IN NEED OF
		THREE TIMES A WEEK DIALYSIS CARE AN
		INTERDISCIPLINARY TEAM COMPRISED OF A BOARD CERTIFIED PULMONOLOGIST, NEPHROLOGISTS, NURSES,
		DIALYSIS TECHNICIANS AND RESPIRATORY THERAPISTS
		OVERSEE THE CLINICAL PLAN OF CARE THE DIALYSIS CENTER, WHICH WAS COMPLETED IN 2011, ENABLES
		THESE CLINICALLY COMPROMISED RE SIDENTS TO BE
		DIALYZED IN A DEDICATED AREA WITHOUT HAVING TO MOVE THEM THROUGHOUT THE FACI LITY OR OUTSIDE
		OF THE FACILITY FOR THESE CRITICAL SERVICES THE
		CENTER WILL EFFECTIVELY E NHANCE THE SERVICES PROVIDED BY THIS RUTLAND UNIT, WHICH HAS A
		REPUTATION FOR SUCCESSFULLY WEANING RESIDENTS
		OFF OF VENTILATORS AND RETURNING THEM TO LESS
		RESTRICTIVE REGULAR SKILL ED NURSING UNITS AND EVEN TO THEIR HOMES WITHIN THE COMMUNITY BY
		PARTNERING WITH RUTLAND IN THIS WAY, KINGSBROOK
		ENHANCES THE QUALITY OF LIFE OF NOT ONLY THE RESIDENTS OF RUTLAND, BUT THEIR FAMILIES AND
		FRIENDS WITHIN THE CENTRAL BROOKLYN COMMUNITY
		7) PALLIATIVE CARE AS TECHNOLOGY HAS INCREASED THE ABILITY OF KINGSBROOK, AND ALL HOSPITALS TO
		PROVIDE STATE- OF-THE-ART DIAGNOSIS AND
		TREATMENT OF DISEASE, THE IMPORTANCE OF CARING FOR THE PERSON WIT H THE ILLNESS MUST NEVER BE
		LOST TO THAT END, KINGSBROOK ESTABLISHED A
		PALLIATIVE CARE PR OGRAM TO CARE FOR THE PAIN AND OTHER NEEDS OF ITS CHRONICALLY ILL PATIENTS
		AND THE R NEEDS OF ITS CHRONICALLY ILL PATIENTS AND THOSE WHO HAPPEN TO BE AT THE END OF LIFE TO
		SUPPORT THIS PROGRAM KINGSBROOK JEWISH MEDICAL CENTER R ECEIVED A GRANT FROM THE FAN FOX & LESLIE
		SAMUEL FOUNDATION, INC. AND FROM THE NEW YORK ST
		ATE SENATE TO SUPPORT ITS PALLIATIVE CARE
		PROGRAM THE GRANT FUNDED AGGRESSIVE PROGRAM EXP ANSION AND SUPPORTS EXPENDITURES FOR
		PERSONNEL, TRAINING AND EDUCATIONAL EFFORTS
		THIS PRO GRAM SUPPORTS A COMMITTED EFFORT TO INCREASE LOCAL PROVIDER AND COMMUNITY
		AWARENESS ABOUT THE BENEFITS OF PALLIATIVE CARE
		VIA OUTREACH AND EDUCATION TECHNOLOGICAL ADVANCEMENTS KIN GSBROOK HAS COMPLETED THE
		INTEGRATION OF THE BED MANAGEMENT SUITE, A STATE
		OF THE ART INFO RMATION TECHNOLOGY SOLUTION THIS ADVANCED SYSTEM ALLOWS NURSING.
		ADMISSIONS AND EMERGENCY DEPARTMENTS (ED) TO
		MORE EFFICIENTLY PLAN, MANAGE AND EXPEDITE PATIENT FLOW, AS WELL AS A DVANCE PROJECT
		REQUIREMENTS NECESSARY TO PROVIDE PROPER
		PATIENT CARE THE SYSTEM SUPPORTS OUR EFFORTS USING LEAN METHODOLOGIES, WHICH HAVE
		DRAMATICALLY IMPROVED THE TIME PATIENTS S PEND
		IN OUR ED WAITING FOR THE NEXT AVAILABLE INPATIENT BED ADDITIONALLY, IN 2010 KINGSBR OOK
		JEWISH MEDICAL CENTER WAS LISTED ON THE HIMSS
		ANALYTICS WEBSITE AS A STAGE 6 HOSPITAL, (STAGE 7 BEING THE HIGHEST), ACKNOWLEDGING THE FACILITY'S
		ADVANCED APPROACH TO ELECTRONIC MEDICAL
		RECORD (EMR) TECHNOLOGY AND ITS COMMITMENT TO
		QUALITY CARE PLANNING KINGSBROOK RATES AS THE ONLY HOSPITAL IN BROOKLYN AT THIS LEVEL - ONE OF 4
		IN ALL OF NEW YORK STATE AN DONE OF 69 HOSPITALS
		IN THE COUNTRY, OUT OF 5,172 HOSPITALS THIS POSITIONS KINGSBROOK AS ONE OF THE TOP 1 2%
		HOSPITALS NATIONALLY IN THIS CATEGORY THE HIMSS
		ANALYTICS EMR ADOPTI ON MODEL SM IDENTIFIES AND SCORES HOSPITALS USING A 7 STEP SCALE THAT
		CHARTS THE PATH TO A FULLY PAPERLESS
		ENVIRONMENT HIMSS ANALYTICS COLLECTS AND ANALYZES HEALTHCARE DATA RELATI NG TO
		INFORMATION TECHNOLOGY PROCESSES AND
		ENVIRONMENTS, PRODUCTS, IS DEPARTMENT COMPOSITI ON, COSTS AND MANAGEMENT METRICS,
		HEALTHCARE TRENDS AND PURCHASING DECISIONS
		FINALLY, IN 2011, KINGSBROOK MADE A MAJOR INVESTMENT IN NEW HEALTH INFORMATION
		TECHNOLOGY ALLOWING KIN GSBROOK TO BEGIN ITS
		EFFORTS TO MEET ALL FEDERALLY MANDATED REQUIREMENTS TO ACHIEVE "STAGE 1 MEANINGFUL
		USE", A TASK EXPECTED TO BE COMPLETED MID 2012
		THIS EFFORT WILL ENSURE KING SBROOK RIGHTFUL POSITION AS ONE OF BROOKLYN'S MOST
		TECHNOLOGICALLY ADVANCED HOSPITALS, FUR THER
		ENHANCING KINGSBROOK"S ABILITY TO DELIVER SUPERIOR PATIENT CARE THROUGHOUT THE CONTIN
		UUM OF CARE 8) CHARITY CARE/FINANCIAL ASSISTANCE
		DESPITE THE CURRENT ECONOMIC CHALLENGES AND THE NUMEROUS CLOSINGS OF AFFILIATED HEALTH CARE
		CENTERS, KINGSBROOK REMAINS FLEXIBLE, ESPECIALLY
		AS IT PERTAINS TO DOCUMENTATION REQUESTS FOR CHARITY CARE ELIGIBILITY KINGSBRO OK'S FINANCIAL
		ASSISTANCE PROGRAM EVALUATES THOSE WHO ARE
		UNDERINSURED, HAVE EXHAUSTED THE IR INSURANCE
		BENEFITS OR ARE FULLY UNINSURED KINGSBROOK JEWISH MEDICAL CENTER'S FINANCIAL ASSISTANCE
		PROGRAM IS BASED UPON UP TO 300% OF THE MARCH
		2010 DEPARTMENT OF HEALTH AND HU MAN SERVICES FEDERAL POVERTY GUIDELINES CURRENT CLINIC
		PATIENTS WITHOUT ADEQUATE FINANCIA L RESOURCES
	l	CAN RECEIVE CARE IN OUR PRIMARY/SPECIA
		Schedule H (Form 990) 2011

Identifier	ReturnReference	Explanation
SCHEDULE H, PART VI, LINE 5 (CONTINUE )	HEALTH	LTY CLINICS FOR FEE SCHEDULES BASED ON THEIR INCOME AND FAMILY SIZE A DETERMINATION WILL BE MADE IF THE PATIENT IS ELIGIBLE FOR REDUCED FEES

Identifier	ReturnReference	Explanation
	MFFILIATED REALIR CAKE	KINGSBROOK JEWISH MEDICAL CENTER IS NOT PART OF AN AFFILIATED HEALTH CARE SYSTEM

Identifier	ReturnReference	Explanation
SCHEDULE H, PART V, LINE 15		NO ACTIONS WERE TAKEN UNTIL AFTER THE FAP PROCESS IS COMPLETED

Identifier	ReturnReference	Explanation
SCHEDULE H, PART V, LINE 19		KJMC IS MAINLY USING MEDICAID PLAN NO CHARGE TO FAP-ELIGIBLE INDIVIDUALS

Identifier	ReturnReference	Explanation
STATE FILING OF COMMUNITY BENEFIT REPORT	990 SCHEDULE H, PART VI	NY,

DLN: 93493029009073

OMB No 1545-0047

**Schedule J** (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

**Compensation Information** 

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name of the organization KINGSBROOK JEWISH MEDICAL CENTER **Employer identification number** 

11-1631759

Pa	rt I Questions Regarding Compensation	n				
					Yes	Νo
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part III					
	First-class or charter travel	Γ	Housing allowance or residence for personal use			
	Travel for companions	Г	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Γ	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the or reimbursement orprovision of all the expenses desc			1b		
2	Did the organization require substantiation prior to a officers, directors, trustees, and the CEO/Executive			2		
3	Indicate which, if any, of the following the organizationganization's CEO/Executive Director Check all the company that the company the company that the compan		y			
	Compensation committee  Independent compensation consultant		Written employment contract			
	Independent compensation consultant Form 990 of other organizations	[V	Compensation survey or study Approval by the board or compensation committee			
	rollii 990 ol otilei olgaliizatiolis	10	Approval by the board of compensation committee			
4	During the year, did any person listed in Form 990, or a related organization	Part VII	, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control	paymen	t?	4a		No
b	Participate in, or receive payment from, a suppleme	ntal non	qualified retirement plan?	4b		No
c	Participate in, or receive payment from, an equity-b	ased co	mpensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and pr	rovide th	e applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only mu	ust comp	olete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A, compensation contingent on the revenues of					
а	The organization?			5a		No
Ь	Any related organization?			5b		No
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A, compensation contingent on the net earnings of	, lıne 1a,	did the organization pay or accrue any			
а	The organization?			6a		No
b	Any related organization?			6b		No
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes," o			7		No
8	Were any amounts reported in Form 990, Part VII,					
	subject to the initial contract exception described in	n Regs s	section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III			8		No
9	If "Yes" to line 8, did the organization also follow the section 53 4958-6(c)?	e rebutta	able presumption procedure described in Regulations	9		

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use Schedule J-1 if additional space needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, columns (D) and (E) for that individual

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
(1) LINDA BRADY MD	(ı) (ıı)	750,845 0	280,007 0	279,961 0	23,275 0	24,541 0	1,358,629	
(2) JOHN SCHMITT CPA	(I) (II)		74,769 0	20,523 0	23,275 0	24,541 0	469,494	
(3) MICHAEL MCDERMOTT	(I) (II)		0	0	14,547 0	22,853 0	243,169	
(4) RAFIQUE CHAUDHRY MD	(1) (11)		0	1,100,110 0	0	0	1,100,110	
(5) WILLIAM LOIS MD	(1) (11)		0	0	23,275 0	24,541 0	419,339	
(6) ROBERT DUBICKI	(1) (11)	405,892 0	0	27,094 0	23,275 0	24,541 0	480,802	
(7) DR SIBTE BURNEY MD	(1) (11)		73,162 0	10,153 0	23,275 0	23,070 0	468,109 0	
(8) KIRAN BATHEJA	(1) (11)		47,326 0	0	21,961 0	24,541 0	309,334	
(9) KURT KODROFF	(1) (11)		62,308	3,062 0	23,275 0	23,313 0	375,771	
(10)MOHAMMAD ZAHIR	(1) (11)		44,466 0	0	23,275 0	24,541 0	. 791,924 0	
(11) MARC ROSS MD	(1) (11)		0	0	23,275 0	24,541 0	. 497,995 0	
(12) PHILIP HEW	(1) (11)		0	0	23,275 0	24,541 0	. 386,046 0	
(13) MARK SMITH	(1) (11)	218,055 0	54,554 0	0	20,715 0	24,641 0	317,965	
(14) JANE LEDERER	(ı) (ıı)	229,611 0	51,589 0	0	22,280 0	11,079 0	314,559	
(15) ALEJANDRO ZERETTI	(ı) (ıı)		0	0	23,275 0	10,627 0	294,276	
(16) HAROLD MCDONALD	(ı) (ıı)		0	17,013 0	23,275 0	0	344,707	

#### Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Identifier	Return Reference	Explanation
PART I	COMPENSATION NOTE	1) WILLIAM LOIS - THE COMPENSATION WAS PAID FOR SALARY AS CHIEF OF SURGERY BY KINGSBROOK JEWISH MEDICAL CENTER NO COMPENSATION WAS PAID FOR BOARD TRUSTEE POSITION 2) GEOFFREY PATRICE MD - THE COMPENSATION WAS PAID FOR SALARY AS ON-CALL PHYSICIAN BY KINGSBROOK JEWISH MEDICAL CENTER NO COMPENSATION WAS PAID FOR BOARD TRUSTEE POSITION 3) RAFIQUE CHAUDHRY MD - THE COMPENSATION WAS PAID FOR SERVICES PROVIDED AS CHIEF OF ANAESTHESIOLOGY BY KINGSBROOK JEWISH MEDICAL CENTER NO COMPENSATION WAS PAID FOR BOARD TRUSTEE POSITION
PART III, ADDITIONAL INFORMATION	PART II, COLUMN (C) RETIREMENT AND OTHER DEFERRED COMPENSATION	THE DEFERRED COMPENSATION REPORTED FOR THREE KINGSBROOK JEWISH MEDICAL CENTER EMPLOYEES (JOHN SCHMITT, KURT KODROFF AND KIRAN BATHEJA) INCLUDES ACCRUALS FOR THE TRANSITION STABILAZATION PLAN WHICH WAS IMPLEMENTED IN 2009 THE VALUE OF THE PLAN IS SUBJECT TO RISK OF FORFEITURE (PURSUANT TO IRS REGULATIONS) UNTIL THE EMPLOYEES MEET SPECIFIC AND DOCUMENTED FUTURE SERVICE REQUIREMENTS THE PLAN WAS REVIEWED, DISCUSSED AND APPROVED BY THE COMPENSATION COMMITTEE OF THE JOINT BOARD OF TRUSTEES/DIRECTORS TO ENHANCE THE RETENTION OF KEY EXECUTIVES AND TO MAINTAIN LEADERSHIP STABILITY AS KINGSBROOK JEWISH MEDICAL CENTER PURSUES OPPORTUNITIES FOR SUSTAINED VIABILITY THE PLAN IS CONSISTENT WITH TYPICAL MARKET PRACTICES AND REASONABLE IN THE CONTEXT OF THE EMPLOYEES' TOTAL RENUMERATION, BASED ON ADVICE PROVIDED BY INDEPENDENT EXECUTIVE COMPENSATION CONSULTANTS THE AGREEMENT EXPIRED 12/31/2011 AND WAS PAID OUT IN JANUARY 2012 THE PAYMENT WAS REPORTED AS COMPENSATION IN 2012 AND IS SUBJECT TO ALL APPLICABLE WITHHOLDING AND EMPLOYMENT TAXES

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DLN: 93493029009073

#### Schedule L

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

### **Transactions with Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No 1545-0047

Open to Public **Inspection** 

Employer identification number Name of the organization KINGSBROOK JEWISH MEDICAL CENTER Part I **Excess Benefit Transactions** (section 501(c)(3) and section 501 (c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (c) (a) Name of disqualified person 1 (b) Description of transaction Corrected? Yes No 2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a (f) (b) Loan to (g)Written (e) In Approved or from the (a) Name of interested person and (c)Original default? by board or (d)Balance due agreement? organization? principal amount purpose committee? Τо From Yes No Yes No Yes No Part III Grants or Assistance Benefitting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (b) Relationship between interested person (a) Name of interested person (c)A mount of grant or type of assistance and the organization

Part IV	Business	Transactions	Involvina	Interested	Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	<b>(b)</b> Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction		(e) Sharing of organization's revenues?	
	organization			Yes	No	
(1) BROOKLYN KINGS HIGHWAY	BOARD MEMBER/OWNER	1,100,100	ANESTHESIOLOGY SERVICES		No	
					<del>                                     </del>	
					+	
					+	

### Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier   Return Reference   Explanatio
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Schedule L (Form 990 or 990-EZ) 2011

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Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

DLN: 93493029009073 OMB No 1545-0047

Inspection

**SCHEDULE 0** 

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

RELATED ORGANIZATION

Name of the organization KINGSBROOK JEWISH MEDICAL CENTER  11-16-3175.9			Employer identification number		
Identifier	Return	Explanation	111-1631/59		
FORM 990,	Reference  MEMBERS OR	KINGSBROOK HEALTHCARE SYSTEM ("KHS") IS THE SOLE MEN	/BER OF KINGSBROOK JEWISH		
PART VI, LINE 6 FORM 990,	STOCKHOLDERS MEMBERS OF	MEDICAL CENTER  MEMBERS MAY ELECT AND APPOINT MEMBERS OF THE GOVERNMENT.			
PART VI, LINE 7A	THE GOVERNING BODY	OF THE CORPORATION			
FORM 990, PART VI, LINE 7B	DECISIONS OF THE GOVERNING BODY	KHS IS THE SOLE MEMBER OF KINGSBROOK JEWISH MEDICAL (POWERS THAT ARE DELINEATED IN THE BY LAWS OF KINGSBR			
FORM 990, PART VI, LINE 11	REVIEW PROCESS FOR FORM 990	THE CFO HAS CONDUCTED A DETAIL REVIEW OF FORM 990 WITH THE HOSPITAL'S TAX ACCOUNTANT AND ALL APPROPRIATE CHANGES HAVE BEEN MADE. FORM 990 IS THEN REVIEWED WITH THE CEO FOR ANY ADDITIONAL COMMENTARY, OBSERVATIONS, OR RECOMMENDATIONS FORM 990 IS THEN REVIEWED WITH THE CHAIRMAN OF THE AUDIT AND COMPLIANCE COMMITTEE AND THEN PRESENTED TO THE AUDIT AND COMPLIANCE COMMENTARY, OBSERVATIONS, OR RECOMMENDATIONS ONCE COMPLETED AND FILED, FORM 990 IS MADE AVAILABLE TO THE FULL BOARD BY THE CHAIRMAN OF THE AUDIT AND COMPLIANCE COMMITTEE.			
FORM 990, PART VI, LINE 12C	CONFLICT OF INTEREST POLICY	ALL CONFLICTS OF INTEREST ARE REVIEWED BY THE COMPLIA CONFLICTS INVOLVING BOARD MEMBERS ARE REFERRED TO T COMMITTEE FOR REVIEW AND/OR ACTION, AS NECESSARY			
FORM 990, PART VI, LINE 15A	COMPENSATION POLICY	CONSISTENT WITH BEST PRACTICES IN GOVERNANCE AND FID FUNDS, KINGSBROOK JEWISH MEDICAL CENTER (KJMC) HAS IN COMPENSATION PHILOSOPHY AND COMPENSATION COMMITTE COMMITTEE IS AUTHORIZED BY THE BOARD TO DEVELOP AND THE COMPENSATION OF THE PRESIDENT AND CEO AND MEMBE VICE PRESIDENTS, VICE PRESIDENTS AND VICE PRESIDENTS) OF BOARD SHALL PARTICIPATE IN COMPENSATION DELIBERATION MEMBERS OF THE MEDICAL STAFF AND CONSULTANTS ARE NOURPOSES) ALL EXECUTIVE COMPENSATION DECISIONS ARE IN DATA, ORGANIZATIONAL AND INDIVIDUAL PERFORMANCE RESEXECUTIVE COMPENSATION TO ENSURE LEGAL AND ADHERENCE TO GOVERNANCE BEST PRACTICES AND PROSES ALL EXECUTIVE COMPENSATION TO ENSURE LEGAL AND ADHERENCE TO GOVERNANCE BEST PRACTICES AND PROSES OF TAX EXEMPT ASSETS THE EXECUTIVE COMPENSATION TO ENSURE LEGAL AND ADHERENCE TO GOVERNANCE BEST PRACTICES AND PROSES OF TAX EXEMPT ASSETS THE EXECUTIVE COMPENSATION TO ENSURE LEGAL AND ADHERENCE TO GOVERNANCE AUTHORIZED EMPLOYEES TO GOALS OF KJMC THE COMPENSATION COMMITTEE RETAINS OF REVIEWS COMPLIANCE WITH TAX AND REGULATORY REQUIRE AN INDEPENDENT QUALIFIED COMPENSATION CONSULTANT WIPUBLISHED SURVEY DATA FOR BASE SALARIES AND TOTAL OF EXEMPT HOSPITALS AND MEDICAL CENTERS SIMILAR TO KJMC THE COMMITTEES REVIEW OF COMPENSATION CONCURS ANNUL COMPENSATION AND BENEFITS CONTINUE TO BE COMPETITIVE THE RECEDING GOVERNANCE AND FIDUCIARY PRACTICES, THREBUTTABLE PRESUMPTION OF REASONABLENESS UNDER THREBUTTABLE PRESUMPTION OF REASONABLENESS UNDER THREGULATIONS OF THE INTERNAL REVENUE CODE SUCH THAT TO THE EXECUTIVES IS COMPARED TO WHAT IS "ORDINARILY FEMILIAR EXPENDENT IS "ORDINARILY FEMILIAR EXPENDENT OR FINANCIAL RESULTIVE OF THE REPOSITION PHILOSOPHY AND AS DESCRIBED IN KJMC'S EXECUTIVE COMPENSATION PHILOSOPHY AND AS DESCRIBED IN KJMC'S EXECUTIVE COMPENSATION PHILOSOPHY AND AS DESCRIBED IN KJMC'S EXECUTIVE PAY PROGRAM (EXECUTIVE PAY PROGRAM SARE DESIGNED TO SUPPORT THE ATTAINMENT PAY PROGRAMS ARE DESIGNED TO SUPPORT THE ATTAINMENT PREFORMANCE DISCRITIVES AND REFLECT A COMBINATION OF FITHE BEGINNING OF EACH PLAN YEAR	RECOMMEND FOR BOARD APPROVAL RECOMMEND FOR BOARD APPROVAL RS OF SENIOR MANAGEMENT (SENIOR DNLY INDEPENDENT MEMBERS OF THE IS AND DECISIONS (I.E., EMPLOYEES, OT DEEMED INDEPENDENT FOR THESE BASED ON COMPETITIVE MARKET SULTS, AND ALIGNMENT WITH KJMC'S PENSATION COMMITTEE REVIEWS AND AL AND REGULATORY COMPLIANCE OPER FIDUCIARY OVERSIGHT AS ASATION PHILOSOPHY STATES ITS TION PROGRAM IN ORDER TO SUPPORT THE MISSION AND BUSINESS UTSIDE LEGAL COUNSEL WHO EMENTS AS WELL AS THE SERVICES OF HO COMPILES AND ANALYZES COMPENSATION PROVIDED BY TAX IS IN SIZE, OPERATIONS AND LOCATION ALLY SUCH THAT EXECUTIVE I AND REASONABLE BY FOLLOWING HE COMMITTEE QUALIFIES FOR THE E INTERMEDIATE SANCTIONS THE TOTAL COMPENSATION PROVIDED PAID FOR LIKE SERVICES BY LIKE HE INTERMEDIATES ANCTIONS THE TOTAL COMPENSATION COMMITTEE HE INTERMEDIATES ANCTIONS THE TOTAL COMPENSATION COMMITTEE ACTORS INCLUDING MARKET DATA, PERFORMANCE EXECUTIVE BASE MEMBERS OF THE COMPENSATION C JEWISH MEDICAL CENTER [KJMC], COMPENSATION COMMITTEE CHARTER DPHY AND COMPENSATION COMMITTEE ATION AND THEREFORE HAS TIVE MANAGEMENT ANNUAL INCENTIVE ATION AND THEREFORE HAS TIVE MANAGEMENT ANNUAL INCENTIVE TO FANNUAL AND STRATEGIC TO ANNUAL AND STRATEGIC TO FORMULAIC WEIGHTINGS PROVIDING TO DISCRETIONARY JUDGMENT AS THE OF ANNUAL AND STRATEGIC TO FORMULAIC WEIGHTINGS PROVIDING TO DISCRETIONARY JUDGMENT AS THE OTAL COMPENSATION COMMITTEE TO FANNUAL AND STRATEGIC TO FORMULAIC WEIGHTINGS PROVIDING TO DISCRETIONARY JUDGMENT AS THE OTAL COMPENSATION COMMITTEE TO FANNUAL AND STRATEGIC TO FORMULAIC WEIGHTINGS PROVIDING TO DISCRETIONARY JUDGMENT AS THE OTAL COMPENSATION COMMITTEE TO FORMULAIC WEIGHTINGS PROVIDING TO DISCRETIONARY JUDGMENT AS THE COMPENSATION COMMITTEE TO FORMULAIC WEIGHTINGS PROVIDING TO DISCRETIONARY JUDGMENT AS THE COMPENSATION COMMITTEE TO FORMULAIC WEIGHTINGS PROVIDING TO DISCRETIONARY JUDGMENT AS		
FORM 990, PART VI, LINE 15B	COMPENSATION REVIEW	THE PROCESS USED FOR DETERMINING THE COMPENSATION OF THE EXECUTIVE STAFF, DEPARTMENT CHAIRS AND OTHER THAT THE PRESIDENT AND CEO MAKES COMPENSATION RECOIL SUBCOMMITTEE FOR THOSE EMPLOYEES	HIGHLY COMPENSATED STAFF EXCEPT		
FORM 990, PART VI, LINE 19	DOCUMENTS AVAILABLE FOR PUBLIC INSPECTION	UPON REQUEST, THE ORGANIZATION WILL MAKE AVAILABLE ( TO BE DISCLOSED UNDER THE PUBLIC INSPECTION LAWS	ONLY THOSE DOCUMENTS REQUIRED		
FORM 990, PART XI, LINE 5	OTHER CHANGES IN NET ASSETS	CHANGE IN PENSION AND POST RETIREMENT OBLIGATIONS (3, (192,024) ROUNDING DEFFERENCE (65) TOTA	• •		
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMEHENNA WHITE TITLE BOARD CHAIR HOURS 6			
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME LINDA BRADY MD TITLE PRESIDENT & BOARD DIRECTOR	HOURS 14		
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART	NAME SEEMA GOLDSTEIN TITLE SECRETARY HOURS 2			
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME EDWARD LIEBERSTEIN TITLE BOARD TRUSTEE HOURS 3			
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME GEOFFREY PATRICE MD TITLE BOARD TRUSTEE HOURS	1		
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME GWENDOLYN BRADHAM-LEWIS TITLE BOARD TRUSTEE	HOURS 1		
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAMERAFIQUE CHAUDHRY MD TITLE BOARD TRUSTEE HOURS	51		
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME ROBERT REISS TITLE BOARD DIRECTOR HOURS 2			
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME VALERIE BYNOE-KASDEN ESQ TITLE BOARD TRUSTEE HOURS 1			
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME VICTOR AYALA PHD TITLE BOARD TRUSTEE HOURS 3			
HOURS DEVOTED FOR RELATED	FORM 990 PART VII	NAMEWILLIAM LOIS MD TITLE BOARD TRUSTEE HOURS 1			

ldentifier	Return Reference	Explanation
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME JOHN SCHMITT CPA TITLE ASSISTANT TREASURER & CFO HOURS 12
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME SUSAN ZINDER TITLE GENERAL COUNSEL UNTIL 2/4/2011 HOURS 13
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME MICHAEL MCDERMOTT TITLE GENERAL COUNSEL START 2/22/11 HOURS 14
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME ROBERT DUBICKI TITLE COO HOURS 13
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME DR SIBTE BURNEY MD TITLE CMO HOURS 12
HOURS DEVOTED FOR RELATED ORGANIZATION	FORM 990 PART VII	NAME HAROLD MCDONALD TITLE SENIOR VP HOURS 12

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For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

DLN: 93493029009073

## SCHEDULE R (Form 990)

### **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

► Attach to Form 990. ► See separate instructions.

2011

OMB No 1545-0047

Open to Public Inspection

Schedule R (Form 990) 2011

Department of the Treasury Internal Revenue Service

								ification number		
ete if the organizat	ıon	answered "Yes"	' or	n Form 990 Pa	art IV		59			
(b) Primary activity		(c) Legal domicile (state or foreign country)		(d)		(e)		<b>(f)</b> Direct controlling entity		
zations (Complete he tax year.)	e if t	l the organizatior	n ar	nswered "Yes"	on F	orm 990, F	Part	IV, line 34 because	e ıt had	one
<b>(b)</b> Primary activity	Le	(c) Legal domicile (state or foreign country)		(d) Exempt Code section		<b>(e)</b> Hic charity statu ection 501(c)(3	ıs 3))	<b>(f)</b> Direct controlling entity	organ	rolled ızatıon
	+				+				Yes	No
SUPPORT ORG		NY		501(C)(3)	11A		.1A	КЈМС	Yes	
	+									1
SUPPORT ORG		NY		501(C)(3)		11A		КЈМС	Yes	
INACTIVE		NY		501(C)(3)		1	.1A	N/A		No
	+									
NURSING HOME		NY		501(C)(3)			9	KHS		No
	(b) Primary activity  zations (Complete he tax year.)  (b) Primary activity  SUPPORT ORG	primary activity  zations (Complete if the tax year.)  Primary activity  Lector of the tax year.  Support org	(b) Primary activity  Legal domicile (state or foreign country)  zations (Complete if the organization he tax year.)  (b) Primary activity  Legal domicile (state or foreign country)  SUPPORT ORG  NY  INACTIVE  NY	(b) (c) Legal domicile (state or foreign country)  zations (Complete if the organization as he tax year.)  (b) (c) Legal domicile (state or foreign country)  Primary activity Legal domicile (state or foreign country)  SUPPORT ORG NY  INACTIVE NY	(b) Primary activity  Legal domicile (state or foreign country)  Zations (Complete if the organization answered "Yes" he tax year.)  (b) Primary activity  (c) Legal domicile (state or foreign country)  Exempt Code section  SUPPORT ORG  NY  SUPPORT ORG  NY  SO1(C)(3)  INACTIVE  NY  S01(C)(3)	(b) Primary activity  Legal domicile (state or foreign country)  Zations (Complete if the organization answered "Yes" on Fine tax year.)  (b) Primary activity  Legal domicile (state or foreign country)  SUPPORT ORG  NY  SUPPORT ORG  NY  SO1(C)(3)  INACTIVE  NY  S01(C)(3)	ete if the organization answered "Yes" on Form 990, Part IV, line 33.)  (b) Primary activity  (c) Legal domicile (state or foreign country)  Zations (Complete if the organization answered "Yes" on Form 990, Financy activity  (b) Primary activity  (c) Legal domicile (state or foreign country)  Exempt Code section  (d) Exempt Code section  (e) Public charity static (if section 501(c))  SUPPORT ORG  NY  SUPPORT ORG  NY  SUPPORT ORG  NY  SO1(C)(3)  1  INACTIVE  NY  S01(C)(3)  1	ete if the organization answered "Yes" on Form 990, Part IV, line 33.)  (b)  (c)  Legal domicile (state or foreign country)  Total income  End-of-year assets  attions (Complete if the organization answered "Yes" on Form 990, Part he tax year.)  (b)  Primary activity  Legal domicile (state or foreign country)  Exempt Code section  (d)  (e)  Public charity status (if section 501(c)(3))  SUPPORT ORG  NY  SUPPORT ORG  NY  SO1(C)(3)  11A  INACTIVE  NY  S01(C)(3)  11A	tete if the organization answered "Yes" on Form 990, Part IV, line 33.)  (b) (c) (d) (e) End-of-year assets or foreign country)  Legal domicile (state or foreign country)  (C) (e) (f) (f) (f) (f) (f) (f) (f) (f) (f) (f	ete if the organization answered "Yes" on Form 990, Part IV, line 33.)    (b)

Cat No 50135Y

Part III	Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 3
	because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	<b>(f)</b> Share of total income	(g) Share of end-of- year assets	(h Disprop allocat	rtionate	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	<b>(j</b> ) Gener mana partr	ral or iging	<b>(k)</b> Percentage ownership
						Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total income	(g) Share of end-of-year assets	<b>(h)</b> Percentage ownership
(1) ATM NURSE REGISTRY 585 SCHENECTADY AVENUE BROOKLYN, NY 11203	INACTIVE	NY	KSI INC	цс	0	0	
(2) KINGSBROOK LTACH 585 SCHENECTADY AVENUE BROOKLYN, NY 11203	INACTIVE	NY	KHS INC	C-CORP	0	0	
(3) KSI INC 585 SCHENECTADY AVENUE BROOKLYN, NY 11203 56-2327654	INACTIVE	NY	KHS INC	C-COPR	0	0	
(4) SINGULAB INC 585 SCHENECTADY AVENUE BROOKLYN, NY 11203 56-2327669	INACTIVE	DE	KSI INC	C-CORP	0	0	

(4)

(5)

(6)

Pä	art V	Transactions With Related Organizations (Complete if the organization answered "You	es" on Form 990, Pa	rt IV, line 34, 35, 3	5A, or 36.)			
	Note. C	omplete line 1 if any entity is listed in Parts II, III or IV					Yes	No
1 [	Juring the	e tax year, did the orgranization engage in any of the following transactions with one or more related org	anızatıons lısted ın Part	s II-IV?				
а	Receip	t of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity				1a		No
b	Gıft, gr	ant, or capital contribution to related organization(s)				1b	Yes	
c	Gıft, gr	ant, or capital contribution from related organization(s)				1c		No
d	Loans	or loan guarantees to or for related organization(s)				1d		No
е	Loans	or loan guarantees by related organization(s)				1e		No
f	Sale of	assets to related organization(s)				1f		No
g	Purcha	se of assets from related organization(s)				1g		No
h	Exchai	nge of assets with related organization(s)				1h		No
i	Lease	of facilities, equipment, or other assets to related organization(s)				1i		No
j	Lease	of facilities, equipment, or other assets from related organization(s)				1j		No
k	Perforr	nance of services or membership or fundraising solicitations for related organization(s)				1k		No
ı	Perform	nance of services or membership or fundraising solicitations by related organization(s)				11		No
n	n Sharing	g of facilities, equipment, mailing lists, or other assets with related organization(s)				1m	Yes	
n	Sharın	g of paid employees with related organization(s)				1n	Yes	
o	Reimbi	ursement paid to related organization(s) for expenses				10	Yes	
р	Reimbi	ursement paid by related organization(s) for expenses				1р		No
q	Other	ransfer of cash or property to related organization(s)				1q		No
r	Othert	ransfer of cash or property from related organization(s)				1r		No
							<u> </u>	
2	If the a	nswer to any of the above is "Yes," see the instructions for information on who must complete this line,	ıncludıng covered relat	ionships and transact	ion thresholds			
		(a) Name of other organization	(b) Transaction	(c) Amount involved	Method of det			ount
<b>1</b> ) F	RUTLAND N	URSING HOME	type(a-r)	27 626 262		olved		
			N	37,626,399	COST			
2) [	RUTLAND N	URSING HOME	0	58,405,000	COST			
3)								
					1			

### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income(related, unrelated, excluded from tax under sections 512- 514)		(e) Are all partners section 501(c)(3) anizations?	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	(h) Disproprtionate allocations?		amount in box m		<b>j)</b> eral or aging :ner?	<b>(k)</b> Percentage ownership
			314)	Yes	No			Yes	No		Yes	No	
													·

### Part VII Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier Return Reference Explanation

### Software ID: Software Version:

**EIN:** 11-1631759

Name: KINGSBROOK JEWISH MEDICAL CENTER

### Form 990, Special Condition Description:

### **Special Condition Description**

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Independent Contractors												
(A) Name and Title	(B) Average hours per		(tion that a		y)			( <b>D)</b> Reportable compensation from the	<b>(E)</b> Reportable compensation from related	<b>(F)</b> Estimated amount of other compensation		
	يا ۾ ماند	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations		
HENNA WHITE BOARD CHAIR	3 0	х		х				О	0	0		
LINDA BRADY MD	35 0	Х		Х				1,310,813	0	47,816		
PRESIDENT & BOARD DIRECTOR SEEMA GOLDSTEIN	1 5	Х		X				0	0			
SECRETARY EDWARD LIEBERSTEIN				_				_	0			
BOARD TRUSTEE	1 0	Х						0	0	0		
ERICA GRUEN BOARD TRUSTEE	1 0	Х						0	0	0		
GEOFFREY PATRICE MD BOARD TRUSTEE	1 0	Х						4,800	0	0		
GWENDOLYN BRADHAM-LEWIS BOARD TRUSTEE	1 0	х						0	0	0		
JOSE VIRELLA BOARD TRUSTEE (LEFT IN 2011)	1 0	Х						0	0	0		
JEFFREY DUNSTON BOARD TRUSTEE	1 0	Х						0	0	0		
LEIBESH NASH BOARD TRUSTEE	1 0	Х						0	0	0		
MARK LANE BOARD TRUSTEE	5	Х						0	0	0		
MICHAEL PORETSKY BOARD TRUSTEE	2 0	Х						0	0	0		
RAFIQUE CHAUDHRY MD BOARD TRUSTEE	1 0	Х						1,100,110	0	0		
ROBERT REISS BOARD DIRECTOR	1 5	Х						0	0	0		
VALERIE BYNOE-KASDEN ESQ BOARD TRUSTEE	1 0	Х						0	0	0		
VICTOR AYALA PHD BOARD TRUSTEE	2 0	Х						0	0	0		
WILLIAM LOIS MD BOARD TRUSTEE	32 0	х						371,523	0	47,816		
JOHN SCHMITT CPA ASSISTANT TREASURER & CFO	35 0			х				421,678	0	47,816		
SUSAN ZINDER GENERAL COUNSEL UNTIL 2/4/2011	35 0			х				43,973	0	4,177		
MICHAEL MCDERMOTT GENERAL COUNSEL START 2/22/11	35 0			х				205,769	0	37,400		
ROBERT DUBICKI COO	35 0			х				432,986	0	47,816		
DR SIBTE BURNEY MD CMO	40 0				х			421,764	0	46,345		
KIRAN BATHEJA VICE PRESIDENT	35 0				х			262,832	0	46,502		
KURT KODROFF VICE PRESIDENT	40 0				х			329,183	0	46,588		
JANE LEDERER CHIEF NURSING OFFICER	40 0				х			281,200	0	33,359		

### Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) (C) Average Position (check all that apply)					II		(D) Reportable compensation	<b>(E)</b> Reportable compensation	<b>(F)</b> Estimated amount of other
	per week	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
HAROLD MCDONALD SENIOR VP	35 0				х			321,432	0	23,275
MOHAMMAD ZAHIR DIRECTOR MED	40 0					х		744,108	0	47,816
MARC ROSS MD DIR REHAB MEDICINE	40 0					х		450,179	0	47,816
PHILIP HEW ER DIRECTOR	40 0					х		338,230	0	47,816
MARK SMITH PHYSICIAN	40 0					х		272,609	0	45,356
ALEJANDRO ZERETTI CHIEF OF PATHOLOGY	40 0					x		260,374	0	33,902

Software ID: Software Version:

**EIN:** 11-1631759

Name: KINGSBROOK JEWISH MEDICAL CENTER

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name		<b>(B)</b> Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Deferred	( <b>D)</b> Nontaxable	(E) Total of columns	<b>(F)</b> Compensation reported in prior Form	
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) O ther compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ	
LINDA BRADY MD	(ı) (ıı)	750,845 0	280,007 0	279,961 0	23,275 0	24,541 0	1,358,629	0	
JOHN SCHMITT CPA	(ı) (ıı)	326,386 0	74,769 0	20,523 0	23,275 0	24,541 0	469,494 0	0	
MICHAEL MCDERMOTT	(ı) (ıı)	205,769 0	0	0 0	14,547 0	22,853 0	243,169 0	0	
RAFIQUE CHAUDHRY MD	(ı) (ıı)	0	0	1,100,110 0	0	0	1,100,110	0	
WILLIAM LOIS MD	(ı) (ıı)	371,523 0	0	0	23,275 0	24,541	419,339 0	0	
ROBERT DUBICKI	(I) (II)	405,892 0	0	27,094 0	23,275 0	24,541	480,802 0	0	
DR SIBTE BURNEY MD	(ı) (ıı)	338,449 0	73,162 0	10,153 0	23,275 0	23,070	468,109 0	0	
KIRAN BATHEJA	(ı) (ıı)	215,506 0	47,326 0	0 0	21,961 0	24,541 0	309,334 0	0	
KURT KODROFF	(ı) (ıı)	263,813 0	62,308 0	3,062 0	23,275 0	23,313	375,771 0	0	
MOHAMMAD ZAHIR	(ı) (ıı)	699,642 0	44,466 0	0	23,275 0	24,541	791,924 0	0	
MARC ROSS MD	(ı) (ıı)	450,179 0	0	0	23,275 0	24,541	497,995 0	0	
PHILIP HEW	(ı) (ıı)	338,230 0	0	0	23,275 0	24,541	386,046 0	0	
MARK SMITH	(ı) (ıı)	218,055 0	54,554 0	0	20,715 0	24,641	317,965 0	0	
JANE LEDERER	(I) (II)	229,611 0	51,589 0	0	22,280 0	11,079	314,559 0	0	
ALEJANDRO ZERETTI	(ı) (ıı)	260,374 0	0	0	23,275 0	10,627	294,276 0	0	
HAROLD MCDONALD	(I) (II)	304,419 0	0	17,013 0	23,275 0	0	344,707 0	0	

### Kingsbrook Jewish Medical Center and Rutland Nursing Home, Inc.

Combined Financial Statements December 31, 2011 and 2010

### Kingsbrook Jewish Medical Center and Rutland Nursing Home, Inc. Index

### **December 31, 2011 and 2010**

	Page(s)
Report of Independent Auditors	1
Combined Financial Statements	
Balance Sheets	2
Statements of Operations	3
Statements of Changes in Net Assets (Deficit)	4
Statements of Cash Flows	5
Notes to Financial Statements	6–29
Combining Other Financial Information	
Report of Independent Auditors on Accompanying Combining Information	30
Balance Sheets	31–32
Statements of Operations	33
Statements of Changes in Net Assets (Deficit)	34



#### **Report of Independent Auditors**

To The Boards of Trustees' of Kingsbrook Jewish Medical Center and Rutland Nursing Home, Inc

Lucewaterhouse Coopers LAP

In our opinion, the accompanying combined balance sheets and the related combined statements of operations, changes in net assets (deficit) and cash flows present fairly, in all material respects, the financial position of Kingsbrook Jewish Medical Center and Rutland Nursing Home, Inc. (collectively "the Company") at December 31, 2011 and 2010, and the results of their operations and their cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

May 29, 2012

# Kingsbrook Jewish Medical Center and Rutland Nursing Home, Inc. Combined Balance Sheets December 31, 2011 and 2010

(in thousands of dollars)

	2011	2010
Assets		
Current assets		
Cash and cash equivalents	\$ 6,894	\$ 8,256
Cash - funds held in trust for residents	240	239
Investments	112	1,216
Assets limited as to use	11,588	11,06 <del>4</del>
Accounts receivable, less allowance for doubtful		
accounts of approximately \$28,054 in 2011 and \$26,900 in 2010	36,164	36,940
Inventories and other current assets	4,632	4,777
Other receivables	 6,228	 2,569
Total current assets	 65,858	 65,061
Assets limited as to use, less current portion	5,567	5,968
Property, buildings and equipment, net	44,400	46,451
Other assets	2,053	3,311
Interest in Kingsbrook Jewish Medical Center		
Foundation, Inc	 1,336	 1,388
Total assets	\$ 119,214	\$ 122,179
Liabilities and Net Assets (Deficit)		
Current liabilities		
Current portion of long-term debt	\$ 4,811	\$ <b>4</b> ,836
Accounts payable and accrued expenses	32,970	29,562
Accrued salaries and related liabilities	18,152	16,902
Funds held in trust for residents	240	239
Other current liabilities	10,244	11,842
Accrued post retirement benefit cost	 -	 154
Total current liabilities	66, <b>4</b> 17	63,535
Liabilities		
Long-term debt, less current portion	13,068	17,525
Estimated self-insurance liabilities, less current portion	12,178	13,668
Accrued pension liability	7,173	3,801
Accrued postretirement benefit cost	1,468	1,312
Estimated third party settlements and other noncurrent liabilities	 30,770	 36,202
Total liabilities	131,074	136,043
Unrestricted net assets (deficit)	(11,860)	 (13,864)
Total liabilities and unrestricted net assets (deficit)	\$ 119,214	\$ 122,179

## Kingsbrook Jewish Medical Center and Rutland Nursing Home, Inc. Combined Statements of Operations Years Ended December 31, 2011 and 2010

	2011		2010	
Operating revenues				
Net patient service revenues	\$ 263,138	\$	255,826	
Other revenues	 8,751		7,016	
Total operating revenues	271,889		262,842	
Operating expenses				
Salaries and wages	136,823		134,083	
Employee benefits	45,848		42,480	
Supplies and other expenses	65,183		65,0 <b>4</b> 6	
Provision for bad debts	8,913		8,211	
Depreciation and amortization	8,259		9,417	
Interest	 1,293		1,547	
Total operating expenses	 266,319	. <u> </u>	260,784	
Excess of revenues over expenses	5,570		2,058	
Other changes in unrestricted net assets				
Changes in pension and postretirement obligations	(3,374)		270	
Other	 (192)		175	
Increase in unrestricted net assets	\$ 2,004	\$	2,503	

# Kingsbrook Jewish Medical Center and Rutland Nursing Home, Inc. Combined Statements of Changes in Unrestricted Net Assets (Deficit) Years Ended December 31, 2011 and 2010

(in thousands of dollars)	
Unrestricted net assets (deficit) at December 31, 2009	\$ (16,367)
Excess of revenues over expenses	2,058
Change in pension and postretirement obligations	270
Other	 175

Excess of revenues over expenses	2,058
Change in pension and postretirement obligations	270
Other	175
Total change in unrestricted net assets	2,503
Unrestricted net assets (deficit) at December 31, 2010	(13,864)
Excess of revenues over expenses	5,570
Change in pension and postretirement obligations	(3,374)
Other	(192)
Total change in unrestricted net assets	2,004
Unrestricted net assets (deficit) at December 31, 2011	\$ (11,860)

## Kingsbrook Jewish Medical Center and Rutland Nursing Home, Inc. Combined Statements of Cash Flows Years Ended December 31, 2011 and 2010

	2011	2010
Cash flows from operating activities		
Increase in net assets	\$ 2,004	\$ 2,503
Adjustments to reconcile increase in net assets to net cash		
provided by operating activities		
Undistributed portion of change in interest in net assets of		
Kingsbrook Jewish Medical Center Foundation	52	(190)
Provision for bad debts	8,913	8,211
Depreciation and amortization	8,259	9,417
Realized gains on sale of other assets	_	(1,102)
Change in pension and postretirement obligations	3,374	(270)
Changes in operating assets and liabilities		
Accounts receivable	(8,137)	(13,051)
Inventories, other assets, and other receivables	(2,256)	(22)
Accounts payable and accrued expenses	3,408	6,390
Accrued salaries and related liabilities	1,250	1,406
Estimated third party settlements and other liabilities	(4,607)	(7,184)
Accrued pension and postretirement obligations	-	158
Estimated self-insurance liabilities	 (3,913)	 (1,816)
Net cash provided by operating activities	8,347	4,450
Cash flows from investing activities		
Acquisitions of property, buildings and equipment	(6,208)	(4,728)
Net change in investments	1,104	2
Net change in assets limited as to use	(123)	2,822
Proceeds from sale of equity investment	 _	 1,006
Net cash used in investing activities	 (5,227)	 (898)
Cash flows from financing activities		
Proceeds from notes payable	904	760
Proceeds from new capital lease	550 <b>"</b>	-
Principal payments of long-term debt, including capital leases	(5,936)	 (4,908)
Net cash used in financing activities	(4,482)	(4,148)
Net decrease in cash and cash equivalents	(1,362)	(596)
Cash and cash equivalents		
Beginning of year	 8,256	8,852
End of year	\$ 6,894	\$ 8,256
Supplemental information		
Cash paid for interest	\$ 1,293	\$ 1,547
Assets acquired under capital leases	550	314

(in thousands of dollars)

### 1. Organization and Summary of Significant Accounting Policies

Kingsbrook Jewish Medical Center (the "Medical Center") is a 501(c)(3) tax-exempt organization formed in 1926 under the Membership Corporations Law of the State of New York and is governed by the Not-for-Profit Corporation Law of the State of New York. The Medical Center is a 326-bed multi-specialty teaching hospital, located in Brooklyn, New York, which provides a full range of inpatient and outpatient services, medical and surgical treatment, rehabilitation medicine, geriatric psychiatric medicine, as well as an ambulatory surgery center, a 24-hour emergency room, and outpatient general and specialty clinics. Rutland Nursing Home, Inc. (the "Nursing Home") is a 501(c)(3) tax-exempt organization that was incorporated in 1971 under the Not-for-Profit. Corporation Law of the State of New York. The Nursing Home is a 538-bed facility that provides long-term and sub-acute services to primarily residents of the Metropolitan New York area. The Nursing Home and Medical Center share a campus and various building facilities, as well as various staff and other resources. In addition, many of the individuals who serve on the Board of Trustees of the Medical Center also serve on the Board of Trustees of the Nursing Home.

Kingsbrook HealthCare System, Inc. ("KHS") is a 509(a)(3) tax-exempt organization formed on June 21, 2002. It was formed by the Medical Center and the Nursing Home and became the sole member of both entities on January 19, 2005. KHS is organized as a membership corporation. Its members are those individuals who serve on its Board of Directors.

KSI, Inc ("KSI") was formed as a New York business corporation on February 3, 2003 under the Business Corporation Law of the State of New York for the purpose of holding the equity interests of other ventures, particularly ATM Nurse Registry, LLC ("ATM") and Singulab, Inc (Singulab) ATM was formed as a New York limited liability company on February 4, 2003 for the purpose of providing temporary nursing services as an independent entity. Singulab was established as a for-profit Delaware Corporation for the purpose of pursuing the potential acquisition of three commercial laboratories. KHS controls KSI and through it, ATM and Singulab. On February 25, 2005, the Articles of Organization for KHS Security Agency, LLC (a New York limited liability company) ("KHS Security") were filed with the Secretary of State of the State of New York. KHS Security was formed to provide security guard services to the Medical Center and Nursing Home KHS controls KHS Security

Kingsbrook Jewish Medical Center Foundation, Inc. (the "Foundation") was formed on February 13, 1987 for the purpose of, among other things, rendering assistance and making grants to the Medical Center. Its by-laws provide that fifty percent plus one of the Foundation's board of trustees also be trustees of the Medical Center board.

## 2. Summary of Significant Accounting Policies

The following is a summary of significant accounting policies

### **Basis of Financial Statement Presentation**

The combined financial statements are prepared on the accrual basis of accounting For financial reporting purposes the Medical Center and Nursing Home, which are under common control, are combined and herein are referred to collectively as the "Company" All significant intercompany transactions have been eliminated

(in thousands of dollars)

#### **Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. The most significant estimates relate to patient accounts receivable allowances, estimated third-party settlements and estimated employee benefit costs. Actual results could differ from those estimates

During 2011 and 2010, amounts recognized related to prior years, including adjustments to prior year estimates, increased the performance indicator by \$5,800 and \$3,900, respectively

#### **Income Taxes**

The Company is a not–for–profit corporation as described in Section 501 (c)(3) and 509(a)(3) of the Internal Revenue Code ("Code") and are tax exempt from federal income taxes on related income Per the requirement to assess for tax uncertainty, management has determined that it does not have any uncertain tax positions required to be reported

## **Cash and Cash Equivalents**

The Company classifies as cash equivalents all highly liquid investments with a maturity of three months or less when purchased which are not assets limited as to use or held in the marketable securities portfolio. The Company maintains cash on deposit with major banks, invests in money market securities with high credit quality financial institutions and limits the credit exposure to any one financial institution. Included in cash and cash equivalents are amounts in excess of federally insured limits. However, management believes that the credit risk related to these deposits is minimal.

## **Cash Funds Held in Trust for Residents**

Funds for the personal use of residents are maintained for them by the Nursing Home These funds are segregated in a separate interest bearing account for the residents' benefit and are not available for other uses

### Investments

Investments in equity securities with readily determinable fair values and all investments in debt securities are measured at fair value in the balance sheet. Investment income or loss consists of interest, dividends, realized gains or losses on investments sold or redeemed and recognized other than temporary declines in market value of equities and is included in operating gain unless the income or loss is restricted by donor or law. Unrealized gains and losses on investments are excluded from operating gain.

(in thousands of dollars)

#### **Fair Value Measurements**

Fair Value Accounting establishes a framework for measuring fair value under generally accepted accounting principles and enhances disclosures about fair value measurements. Fair value is defined as the exit price, representing the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. As such, fair value is a market-based measurement that is determined based on assumptions that market participants would use in pricing an asset or liability. Fair value requires an organization to determine the unit of account, the mechanism of hypothetical transfer, and the appropriate markets for the asset or liability being measures.

The guidance establishes a hierarchy of valuation inputs based on the extent to which the inputs are observable in the marketplace. Observable inputs reflect market data obtained from sources independent of the reporting entity and unobservable inputs reflect the entity's own assumptions about how market participants would value an asset or liability based on the best information available. Valuation techniques used to measure fair value must maximize the use of observable inputs and minimize the use of unobservable inputs. As a basis for comparing assumptions, accounting guidance establishes a three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair values as follows.

- Level 1 Financial instruments for which quoted market price are available in active markets
  Level 1 assets consist of money market funds, equity securities, State of Israel bonds, and
  U S Treasury Obligations as they are traded in an active market with sufficient volume and
  frequency of transactions
- Level 2 Financial instruments for which there are inputs, other than the quoted prices in active markets, that are observable either directly or directly. The Company's pension plan consists of Level 2 assets. These investments can also be valued by the investment portfolio managers utilizing a portfolio system, which relies on one of the largest pricing services and is used by many mutual funds. The Company reviews the results of these valuations in assessing its fair value of investments.
- Level 3 Financial instruments for which there are unobservable inputs, in which there is little or no market data, which require the reporting entity to develop its own assumptions

Assets and liabilities measured at fair value are based on one or more of three valuation techniques. The three valuation techniques are as follows

- Market approach Prices and other relevant information generated by market transactions involving identical or comparable assets or liabilities,
- Cost approach Amount that would be required to replace the service capacity of an asset (i.e. replacement cost), and
- Income approach Techniques to convert future amounts to a single present amount based on market expectations (including present value techniques, option-pricing models, and lattice models)

(in thousands of dollars)

A financial instruments categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement. Inputs are used in applying the various valuation techniques and broadly refer to the assumptions the market participants use to make valuation decisions. Inputs may include price information, credit data, liquidity statistics and other factors.

The following is a description of the methods and assumptions used to estimate fair value of the Company assets limited as to use. There have been no changes in valuation methods and assumptions used at December 31, 2011 and 2010.

- Money market funds, equity securities, State of Israel bonds Fair value estimates for publicly traded mutual funds are based on quoted market prices (Level 1) and/or other market data for the same or comparable instruments and transactions in establishing the prices (Level 2)
- U S Treasury Obligations Valued on the basis of the quoted market prices at year-end If
  quoted market prices are not available for the investments, these investments are valued
  based on yields currently available on comparable securities or issuers with similar credit
  ratings

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while management believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine fair value of certain financial instruments could result in a different fair value measurement at the reporting date

## Impairment of Investments

Investments are reviewed for impairment whenever events or change in circumstances indicate that the fair value of investments below cost will be considered other than temporary. There were no such losses reported for the years ended December 31, 2011 and 2010.

### Assets Limited as to Use

Assets so classified represent assets whose use is restricted for specific purposes under a self insurance trust agreement, donor restrictions, internal designations, terms of debt and lease agreements, and amounts held under deferred employee compensation plans. Amounts required to meet current liabilities of the Company have been classified in the combined balance sheets as current assets at December 31, 2011 and 2010.

#### **Accounts Receivable**

Patient/resident accounts receivable for which the Company receives payment under prospective payment cost reimbursement formulae or negotiated rates, which cover the majority of patient services, are stated at the estimated net amount receivable from payors, which are generally less than the established billing rates of the Company The level of reserves is based upon management's assessment of historical and expected cash collections, business and economic conditions, trends in federal and state governmental and other collection indicators. See Note 3 for additional information relative to third-party payor programs

#### **Inventories**

Inventories are stated at lower of cost, determined on a first-in, first-out basis, or market

(in thousands of dollars)

## **Property, Buildings and Equipment**

Property, buildings and equipment purchased are carried at cost less accumulated depreciation. The carrying amount of assets and the related accumulated depreciation and amortization are removed from the accounts when such assets are disposed of, and any resulting gain or loss is included in the statement of operations. Depreciation is computed using the straight-line method over the estimated useful lives of all assets ranging from 3 to 30 years, except for equipment where depreciation is computed using the straight-line method applying the half-year convention. Assets acquired under capitalized leases are recorded at present value at the inception of the lease Equipment under capital lease obligations is amortized using the straight-line method over the lesser of the estimated useful life of the assets or lease term. Such amortization is included in depreciation and amortization in the accompanying combined statements of operations.

## **Asset Retirement Obligations**

Asset retirement obligations, reported in other noncurrent liabilities, are legal obligations associated with the retirement of long-lived assets. These liabilities are initially recorded at fair value and the related asset retirement costs are capitalized by increasing the carrying amount of the related assets by the same amount as the liability. Asset retirement costs are subsequently depreciated over the useful lives of the related assets. Subsequent to initial recognition, the Company accounts for changes in the liability resulting from the passage of time and revisions to either the timing or the amounts of the original estimate of undiscounted cash flows as an increase or decrease to its asset retirement obligation with a corresponding amount in the statement of operations. The Company reduces these liabilities when the related obligations are settled.

## Interest in Kingsbrook Jewish Medical Center Foundation, Inc.

The Company recognizes its accumulated interest in net assets held by the Foundation as Interest in the Kingsbrook Jewish Medical Center Foundation, Inc. The periodic changes in such interest are reflected in the combined statements of operations and changes in net assets

#### **Defined Benefit Pensions and Other Postretirement Plans**

The Company follows pension accounting which requires plan sponsors of defined benefit pension and postretirement benefit plans to recognize the overfunded or underfunded status of its plans in the consolidated balance sheets, measure the fair value of plan assets and benefit obligations as of the fiscal year ends, and provide additional disclosures. The guidance also requires that changes that occur in the funded status of the plans be recognized by the Company in the year in which the changes occur as a change in unrestricted net assets presented below operating gain in the combined statements of operations and changes in net assets (deficit)

#### **Vacation Benefits**

These benefits are accrued as earned

#### **Unrestricted Net Assets**

Unrestricted net assets are not restricted by donors or the donor imposed restrictions have expired They include resources under the full control of the Board of Trustees for use in achieving the purposes of the Company

(in thousands of dollars)

### **Temporarily Restricted Net Assets**

Temporarily restricted net assets are those whose use by the Company has been limited by donors to a specific timeframe or purpose. When a donor restriction expires, that is, when a time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are included in the accompanying combined financial statements as net assets released from restrictions for operating purposes or as a transfer for capital acquisitions. As of December 31, 2011 and 2010 there were no donor-restricted net assets.

## **Charity Care**

The Company provides care to patients who meet certain criteria defined by the New York Public Health Law without charge or at amounts less than its established rates. The Company maintains records to identify and monitor the level of charity care provided. These records include the amount of charges foregone for services and supplies furnished. The Company receives partial reimbursement for the uncompensated care provided. Of the Company's \$266.3 million and \$260.8 million of total combined expenses reported for 2011 and 2010, respectively, an estimated cost of \$5,822 and \$4,909 for 2011 and 2010, respectively, is attributable to providing services to charity patients. The estimated costs of providing charity care services are based on a calculation which applies a ratio of cost to charges to the gross uncompensated charges associated with providing care to charity patients. The ratio of cost to charge is calculated based on the Company's total expenses, including bad debt expense, divided by gross patient service revenue.

#### **Performance Indicator**

The combined statements of operations include operating gain as the performance indicator Changes in unrestricted net assets, which are excluded from the performance indicator, consistent with industry practice, include changes in pension and postretirement obligations and unrealized gains and losses on investments

### Contributions, Legacies and Bequests

Contributions unrestricted as to use are reflected within the caption other revenues in the accompanying combined statements of operations. Gifts of long-lived assets such as land, buildings, or equipment are reported as unrestricted support, and are excluded from operating gain, unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor stipulations about how long those long-lived assets must be maintained, expirations of donor restricted are reported when the donated or acquired long-lived assets are placed into service.

### **Grants and Subsidies**

Grants for specific operating and capital purposes in the period in which qualified expenditures are made are recorded as other revenues and were approximately \$4,253 and \$1,723 for the years ended December 31, 2011 and 2010, respectively

## **Functional Allocations of Expenses**

The costs of providing the Company's programs and other activities have been summarized on a functional basis. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

(in thousands of dollars)

### **Program Services**

The Company's program services consist of providing healthcare and related services to patients/residents within its geographic area 

Program expenses related to providing these services are as follows

	December 31,				
	2011			2010	
Professional care of patients/residents	\$	164,318	\$	160,903	
Facilities and residential services		64,183		62,849	
Program support and general services		37,818		37,032	
	\$	266,319	\$	260,784	

#### **Recent Accounting Pronouncements**

In January 2010, the Financial Accounting Standards Board ("FASB") issued two new investment disclosure requirements and clarified guidance on existing investment disclosure requirements. The new guidance requires entities to disclose transfers of assets in and out of Levels 1 and 2 of the fair value hierarchy and the reasons for those transfers, effective for the Company in 2010. This guidance also requires entities to disclose gross reporting of changes in Level 3 fair value measurements, effective for the Company in 2011. The first clarification requires entities to further disaggregate the presentation of investments by class of asset and liabilities rather than by major category. The second clarification requires entities to disclose the valuation technique used and the inputs used in determining the fair values of each class of assets and liabilities. Both clarifications were effective for the Company in 2010.

In August 2010, the FASB issued Accounting Standards Update ("ASU") No 2010-23, *Measuring Charity Care for Disclosure* ASU No 2010-23 requires that the level of charity care provided be presented based on the direct and indirect costs of the charity services provided ASU No 2010-23 also requires separate disclosure of the amount of any cash reimbursements received for providing charity care ASU No 2010-23 is effective for fiscal years, and interim periods within those years, beginning after December 15, 2010 The Company adopted the guidance in their charity care footnote disclosure (Note 2) in fiscal 2011

In July 2011, the FASB issued ASU 2011-07, Health Care Entities (Topic 954) Presentation and Disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowance for Doubtful Accounts for Certain Health Care Entities, ASU 2011 07 includes amendments to FASB's ASC Topic 954, Health Entities The objective of the update is to provide financial statement users with greater transparency about a health care entity's net patient service revenue and the related allowance for doubtful accounts. The amendment requires health care entities that recognize significant amounts of patient service revenue at the time services are rendered, even though they do not immediately assess the patient's ability to pay, to present the provision for bad debts related to patient service revenue as a deduction from patient service revenue (net of contractual allowances and discounts) on their statement of operations. This guidance is effective for fiscal years beginning after December 15, 2011. The Company will adopt this new guidance in fiscal 2012.

(in thousands of dollars)

### 3. Net Patient Service Revenues, Accounts Receivable and Allowance for Doubtful Accounts

The Company has agreements with third-party payers that provide for payments to the Company at amounts different from its established rates (i.e., gross charges). Payment arrangements include prospectively determined rates per discharge, reimbursed costs, discounted charges, and per diem payments.

Billings relating to services rendered are recorded as net patient service revenues in the period in which the service is performed, net of contractual and other allowances which represent differences between gross charges and the estimated receipts under such programs. Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

Accounts receivable are also reduced for allowances for doubtful accounts. The process for estimating the ultimate collection of receivables involves significant assumptions and judgments. Account balances are written off against the allowance when management determines it is probable the receivable will not be recovered. Historical collection and payer reimbursement experience is an integral part of the estimation process related to reserves for uncollectible accounts. Revisions in reserve for doubtful accounts estimates are recorded as an adjustment to the provision for bad debts.

A summary of the payment arrangements with major third-party payers is as follows

• Medicare Inpatient acute care and certain nonacute care services and outpatient services rendered to Medicare program beneficiaries are paid at prospectively determined rates. These rates vary according to a patient classification system that is based on clinical, diagnostic, and other factors. Certain inpatient nonacute services and defined medical education costs related to Medicare beneficiaries are paid based on a cost reimbursement methodology. The Company is reimbursed for cost reimbursable items at a tentative rate with final settlement determined after submission of annual cost reports and audits thereof by the Medicare fiscal intermediary. Effective October 1, 2007, the Centers for Medicare and Medicaid Services (CMS) revised the Medicare patient classification system. The new Medicare severity adjusted diagnosis related groups (MS-DRGs) reflect changes in technology and current methods of care delivery. CMS has expanded the number of DRG's from 538 to 745 and requires identification of conditions that are present upon admission.

(in thousands of dollars)

Non-Medicare Payments The New York Health Care Reform Act of 1996, as updated, governs payments to hospitals in New York State Under this system, hospitals and all non-Medicare payers, except Medicaid, workers' compensation and no-fault insurance programs, negotiate hospital's payment rates. If negotiated rates are not established, payers are billed at hospitals established charges. Medicaid, workers' compensation and no-fault payers pay hospital rates promulgated by the New York State Department of Health on a prospective basis. Adjustments to current and prior years' rates for these payers will continue to be made in the future. Effective January 1, 2008 and July 1, 2008 the New York State. Department of Health (DOH) updated the data utilized to calculate the NYS DRG service intensity weights (SIWs) in order to utilize more current data in DOH Promulgated rates. Effective December 1, 2009, New York State implemented inpatient reimbursement reform in order to utilize refined DRG's and more current cost information in reimbursement rates. Similar type outpatient reforms were implemented effective December 1, 2008.

There are various proposals at the Federal and State levels that could, among other things, reduce payment rates and increase managed care penetration, including Medicaid The ultimate outcome of these proposals and other market changes cannot presently be determined

Revenue from the Medicare and Medicaid programs accounted for approximately 37% and 13% and 39% and 14% of the Medical Center's gross patient service revenue for the year ended December 31, 2011 and 2010, respectively

The Medical Center's and the Nursing Home's cost reports have been audited and finalized by the Medicare fiscal intermediary through December 31, 2006

Resident and patient revenue of the Nursing Home is recorded at established rates when services are performed. Reimbursement by third-party payor programs under the provisions of reimbursement formulae or negotiated rates are generally less than the established billing rates of the Nursing Home. Adjustments for such differences are recorded as contractual allowances and are deducted directly from accounts receivable and operating revenue in the period incurred.

Non-Medicare Reimbursement The current Medicaid, Medicare and other third-party payor programs are based upon extremely complex laws and regulations that are subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. Additionally, noncompliance with such laws and regulations could result in repayment of amounts improperly reimbursed, fines, penalties and exclusion from such programs. The Company is not aware of any allegations of noncompliance that could have a material adverse effect on the combined financial statements and believes that it is in compliance, in all material respects, with all applicable laws and regulations and is not aware of any pending or threatened investigations involving allegations of potential wrongdoing

(in thousands of dollars)

Similar to most health care organizations, the Company grants credit without collateral to its patients, most of who are residents of Brooklyn and are insured under third-party payor agreements. The mix of receivables from patients and third-party payors at December 31, 2011 and 2010 was as follows.

	2011	2010
Medicare	21 %	18 %
Medicaid	22	23
Commercial	38	41
Self-pay	19	18
	100 %	100 %

## 4. Assets Limited as to Use and Investments

Assets limited as to use are restricted for the following purposes

	December 31,				
		2011		2010	
Board designated funds	\$	10,000	\$	10,000	
Mortgage reserve fund		3,306		4,051	
Professional liabilities trust fund		1,216		750	
Mortgage escrow		61		23	
Operating escrow		2,261		1,916	
Other		311		292	
		17,155	· -	17,032	
Less Current portion of assets limited as to use		11,588		11,064	
Total assets limited as to use, less current portion	\$	5,567	\$	5,968	

The composition of investments, assets limited as to use and interest in Kingsbrook Jewish Medical Center Foundation, Inc., at December 31, 2011 and 2010 consist of

	2011	2010	
Cash and money market funds	\$ 8,339	\$	9,395
Certificates of deposit	8,665		8,669
U.S. Treasury obligations	931		912
State of Israel bonds	-		3
Equity securities	 666		657
	\$ 18,601	\$	19,636

(in thousands of dollars)

Investment income and gains are compromised of the following

	Year Ended December 31,				
		2010			
Other Revenues Interest and dividend income Realized gains on sale of other assets	\$	198	\$	251 1,102	
	\$	198	\$	1,353	
Other changes in unrestricted net assets Unrealized gain on investments	\$	-	\$	175	

Based on

The table below reports the fair value measurements at December 31, 2011 and 2010

	Fair Value at December 31, 2011		Quoted Prices in Active Markets (Level 1)		Other Observable Inputs (Level 2)		Inj	ervable outs /el 3)
Equity Securities U.S. Treasury Obligations Money market funds	\$	666 931 4,131	\$	666 931 4,131	\$	=	\$	-
	\$	5,728	\$	5,728	\$	_	\$	
					Base	d on		
	Dece	Value at ember 31, 2010	Pı Activ	luoted rices in e Markets evel 1)	Obser Inp	her vable outs /el 2)	Inj	ervable outs /el 3)
State of Israel bonds Equity Securities U.S. Treasury Obligations Money market funds	\$	3 657 912 5,978	\$	3 657 912 5,978	\$	- - -	\$	- - -
	\$	7,550	\$	7,550	\$	-	\$	_

(in thousands of dollars)

## 5. Property, Buildings and Equipment

Property, buildings and equipment consist of the following

	December 31,				
		2011		2010	
Land and land improvements	\$	1,838	\$	1,838	
Buildings and improvements		83,793		83,184	
Fixed equipment		45,330		44,952	
Movable equipment		94,355		92,219	
		225,316		222,193	
Less Accumulated depreciation and amortization		184,709		176,632	
		40,607		<b>4</b> 5,561	
Construction-in-progress		3,793		890	
	\$	44,400	\$	46,451	

Depreciation and amortization expense for the years ended December 31, 2011 and 2010 was \$8,259 and \$9,417, respectively Substantially all the Company's property, buildings and equipment are pledged as collateral under various debt arrangements

## 6. Long-Term Debt

A summary of long-term debt at December 31, 2011 and 2010 follows

	2011	2010
Section 242 insured mortgage loan (a)	\$ 8,205	\$ 9,556
Mortgage payable (b)	<b>4</b> ,115	5,099
Restructuring pool loan (c)	1,000	167
Notes payable (d)	828	717
Capital leases (e)	3,731	6,822
	17,879	22,361
Less Current portion	 4,811	 4,836
	\$ 13,068	\$ 17,525

a FHA Section 242 Insured Mortgage Loan The Medical Center's mortgage is insured under the provisions of the Federal Housing Agency ("FHA") Section 242 Program with the Dormitory Authority of the State of New York ("DASNY") The mortgage carries an interest rate of 4.9% Monthly principal and interest payments are due through March 2017

Mortgage Reserve Fund Pursuant to the agreement and related documents, the Medical Center is required to maintain a Mortgage Reserve Fund ("MRF") at a minimum level of \$3,478 At December 31, 2011 and 2010, the MRF balance was \$3,306 and \$4,051, respectively, and is included in assets limited as to use

(in thousands of dollars)

At December 31, 2011, minimum balances for the mortgage reserve fund for each of the next five years are

	Minimum Balance
2012	\$ 2,448
2013	1,932
2014	1,417
2015	902
2016	
	\$ 6,699

The Medical Center is required to comply with certain covenants, the most restrictive of which is to obtain approval to distribute assets or to incur additional debt above specified levels if profitability requirements are not met. The mortgage is collateralized by the Medical Center's land, buildings and equipment and gross receipts derived from operations. At December 31, 2011 and 2010, the Medical Center was in compliance with these covenants.

Principal payments under Section 242 insured mortgage loan for the next five years and thereafter consist of

KJMC	
2012	\$ 1,429
2013	1,501
2014	1,577
2015	1,657
2016 and thereafter	 2,041
	 8,205

b Mortgage Payable The Nursing Home's mortgage agreement with the New York State Department of Health and the New York State Housing Finance Agency ("FIFA") is commercially insured and requires monthly payments through August 2016 and carries interest rates ranging from 3 6% to 5 2% Pursuant to the mortgage agreement, the Company is, among other things, required to maintain a depreciation reserve fund used for fixed asset replacements and other funds. As of December 31, 2011, the Nursing Home met the funding requirements of the depreciation reserve fund. The mortgage is collateralized by substantially all of the Nursing Home's property, buildings and equipment and gross receipts derived from operations.

(in thousands of dollars)

Principal payments under the FIFA mortgage for the next five years and thereafter consist of

RNH Mortgage	
2012	\$ 1,055
2013	1,110
2014	955
2015	600
2016 and thereafter	 395
	\$ 4, 115

c Restructuring Pool Loan The Medical Center borrowed, through DASNY, \$1,000, of which \$1,000 was outstanding at December 31, 2011

The loan does not bear interest and in kind interest has not been recorded Principal payments under the restructuring pool loan for the next year consists of

Restructuring Pool Loan	
2012	\$ 114
2013	342
2014	343
2015	 201
	\$ 1,000

d Notes Payable In December 2010, the Company signed a note for \$504 with a lender to finance its annual insurance premiums. The note bears an interest rate of 3.5% and provides for monthly payments of approximately \$53 and the first payment was made in January 2011.

In July 2010 the company signed a three years note for \$256 with a vendor to finance the purchase of computer software. There is no interest rate and in kind interest has not been recorded and provides for monthly payments of \$7. The computer software has been pledged as collateral.

e Capital Leases Scheduled payments on capital lease obligations are in the following table Interest rates related to these capital lease obligations range from 4 0% to 12 3%. The various assets purchased from these lease agreements, have been pledged as collateral.

2012	\$ 1,668
2013	1,154
2014	614
2015	636
2016	 129
	 4,201
Less Imputed interest	 (470)
	\$ 3,731

(in thousands of dollars)

The fair value of long term debt excluding capital leases, at December 31, 2011 and December 31, 2010 is \$19,976 and \$17,408, respectively Fair values are based on current borrowing rates for similar types of debt, using discounted cash flow analyses

### 7. Commitments

The following schedule presents future minimum lease payments under noncancelable operating leases at December 31, 2011

2012	\$ 1,045
2013	990
2014	980
2015	793
2016 and thereafter	 219
	\$ 4,027

Total rental expense charged to operations aggregated approximately \$1,437 and \$1,369 for the years ended December 31, 2011 and 2010, respectively

### 8. Interest in Foundation

Assets held by the Foundation for which the Company is deemed to have an economic interest consist of cash and marketable securities (at fair value) These assets were comprised of the following at December 31, 2011 and 2010

		2010		
Cash and cash equivalents State of Israel Bonds Equity securities	\$	670 666	\$ 728 3 657	
	\$	1,336	\$ 1,388	

The interest in the Foundation at December 31, 2011 and 2010 consist of

	2011			2010		
Unrestricted Board designated for building and equipment replacement	\$	1,336	\$	1,388		

### 9. Pension and Similar Benefit Plans

The Company has various pension plans and postretirement benefit plans

Union employees are covered by the Company's contributions to the union fund Total annual expense of the plan was \$7,043 and \$5,132 for the years ended December 31, 2011 and 2010, respectively

(in thousands of dollars)

Nonunion employees are covered by the Health Services Retirement Plan ("HSRP"), which is a multi-employer defined benefit plan. This plan allows for amortization of prior service costs, for funding purposes, over a period of up to 30 years. Effective January 1, 2002, the Company amended its retirement plan document to curtail future benefits of the defined benefit pension plan. As a result of the Plan amendment, employees no longer earn additional defined benefits for future services.

The Company has a contributory postretirement medical benefit plan and a noncontributory postretirement life insurance benefit plan which cover all nonunion employees that have a minimum of ten years of service and attained age 55 by December 31, 1994 or have a minimum of twenty years of service and have attained age 65 by December 31, 1994 Spouses receive medical benefits coverage up to the end of the calendar year when the retiree dies, or six months following the retiree's death, whichever is less As a result of the Plan Amendment, employees no longer earn additional benefits for future services

There are no employee contributions for grandfathered retirees for the Medicare supplemental plan. For retirees and active employees who are not grandfathered by July 1, 1995, the retirees must contribute the excess of \$700 and \$500 per annum per retiree and per spouse, respectively, for the Medicare supplemental plan and other benefits. Life insurance benefits are \$5,000 for all future retirees. Current retiree life insurance benefits of \$5,000 or less are grandfathered.

The following table summarizes the pension and postretirement plans benefit obligation, fair value of plan assets, and the funded status as of December 31

	Retirement Benefits				ent			
		2011		2010		2011		2010
Change in benefit obligation								
Benefit obligation at beginning of year	\$	16,634	\$	15,897	\$	1,466	\$	1,768
Service cost				-				-
Interest cost		786		863		72		97
Actuarial loss (gain)		2,266		863		-		(245)
Benefits paid		(1,071)		(989)		(70)		(154)
Benefit obligation at end of year		18,615		16,634		1,468		1,466
Change in plan assets								
Fair value of plan assets at beginning of year	-	12,833		12,286		-		-
Actual return on plan assets		(319)		1,418				-
Employer contributions		_		118		70		154
Benefits paid		(1,071)		(989)		(70)		(154)
Fair value of plan assets at								
end of year		11,443	_	12,833		_		-
Funded status		(7,172)		(3,801)		(1,468)		(1,466)
Net amount recognized	\$	(7,172)	\$	(3,801)	\$	(1,468)	\$	(1,466)

(in thousands of dollars)

		Retirement Benefits		Postretirer Benefit				
		2011		2010		2011		2010
Amounts recognized in the statement of financial position consist of Noncurrent assets	\$	_	\$	_	\$	_	\$	_
Current liabilities Noncurrent liabilities		(7,173)		- (3,801)	_	(116) (1,351)		(154) (1,312)
Net amounts recognized	\$	(7,173)	\$	(3,801)	\$	(1,467)	\$	(1,466)
Amounts recognized in net unrestricted assets consist of Transition obligation Net loss/(gain) Prior service cost (credit)	\$	9,852 5	\$	- 6,637 7	\$	216 (67) 2	\$	289 (68) 11
Total amount recognized	\$	9,857	\$	6,644	\$	151	\$	232
Amounts in net unrestricted assets expected to be recognized in net periodic benefit cost in next year Amortization of transition obligation	\$		\$		\$	72	\$	72
Amortization of unrecognized net loss	•	2	٠	-	•	0	٠	-
Amortization of prior service cost		2	_	2	_	9	_	99
	\$	2	\$	2	\$	81	\$	81

The projected benefit obligation, accumulated benefit obligation, and fair value of plan assets for the defined benefit plan are as follows

	 December 31,				
	2011		2010		
Projected benefit obligation	\$ 18,615	\$	16,634		
Accumulated benefit obligation	18,615		16,634		
Fair value of plan assets	11,443		12,833		

Weighted-average assumptions used to determine benefit obligations at December 31 are as follows

	Retirem Benef		Postretirement Benefits			
	2011	2010	2011	2010		
Discount rate	4 02 %	5 04 %	3 78 %	5 00 %		
Rate of compensation increase	N/A	N/A	N/A	N/A		
Medical cost inflation per year	N/A	N/A	5 00 %	5 00 %		
Year that rate reaches ultimate trend rate	N/A	N/A	2011	2010		

The health care trend rate used in the expense computation for 2011 and 2010 is 5%, which is the ultimate trend rate. The health care cost trend rate assumption has an insignificant effect on the amounts reported.

(in thousands of dollars)

In 2011, the effect of a 1% change in the health care cost trend rate is as follows

	<u>1% Inc</u>	ease	1% D	ecrease
Effect on total service and interest cost	\$	6	\$	5
Effect on post retirement benefit obligation		162		106

Weighted-average assumptions used to determine net periodic benefit cost for the years ended December 31 are as follows

	Retiren Benef		Postretirement Benefits			
	2011	2010	2011	2010		
Discount rate	5 04 %	5 60 %	5 00 %	5 00 %		
Expected return on plan assets	7 75 %	7 75 %	N/A	N/A		
Rate of compensation increase	N/A	N/A	N/A	N/A		

The following table provides the components of the net periodic benefit cost for the plans for the years ended December 31

	Retirement Benefits					Postretirement Benefits			
		2011		2010		2011	2010		
Components of net periodic benefit (credit) cost									
Service cost	\$	-	\$	-	\$	-	\$	-	
Interest cost		786		863		71		97	
Amortization of loss (gain)		392		324		-		115	
Net amortization of transition liability				-		72		72	
Expected return on plan assets		(1,021)		(1,052)				-	
Net amortization of prior service cost		2		2		9		9	
Net periodic benefit cost		159		137		152		293	
Other changes in net unrestricted assets Recognized in net unrestricted assets									
Net loss (gain)		3,606		497				(245)	
Amortization of loss		(392)		(324)				(115)	
Amortization of transition obligation		-		-				(72)	
Amortization of prior service cost		(2)		(2)				(9)	
Total recognized net unrestricted assets		3,212		171				(441)	
Total recognized in net periodic benefit cost and net unrestricted	•	0.074	•		•	450	•	(4.40)	
assets	\$	3,371	\$	308	\$	152	\$	(148)	

(in thousands of dollars)

## Basis Used to Determine the Expected Long-Term Rate of Return of Assets

The assets in the plan trust are invested in a mix of equity and fixed income securities, with a current weighting of about 65%/35% The long term compound annual returns in the past 20, 30, 40, or 50 year periods has ranged from 6 76% - 9 16% for various mixes of fixed income securities. The returns on large-cap US equities have ranged from 10 6% to 12 99% for those same periods. Based on the plan's mix, and these historical statistics, HSRP believes that an asset return assumption in the range of 7 5% to 8 5% is reasonable.

The measurement date used to determine pension and postretirement benefit measurements is December 31

### **Plan Assets**

The Company's pension plan weighted-average allocations at December 31, by asset category, are as follows

	Plan As	sets
	2011	2010
Equity securities	46 %	65 %
Debt	24	35
Other	30	0
	100 %	100 %

The following table summarizes the Plan's financial instruments, not included with the Hospital's balance sheets, measured at fair value on a recurring basis by caption and by level within the valuation hierarchy as of December 31, 2011 and 2010

	 air Value ember 31, 2011	 uoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant nobservable Inputs (Level 3)
Plan Assets				
Cash and cash equivalents	\$ 211	\$ -	\$ 211	\$ -
Equity				
Domestic	2,787	2,787	-	-
Global	1,497	581	916	-
Emerging markets	569	71	498	-
Fixed income	2,733	1,679	1,054	-
Marketable alternatives	1,798	188	-	1,610
Inflation hedging	1,587	376	1,211	_
Non-marketable alternatives	 260	-	-	 260
	\$ 11,442	\$ 5,682	\$ 3,890	\$ 1,870

(in thousands of dollars)

	 air Value cember 31, 2010	_	uoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant nobservable Inputs (Level 3)
Plan Assets					
Cash and cash equivalents	\$ 283	\$	-	\$ 283	\$ -
Equity					
Domestic	3,087		3,087	-	=
Global	1,847		674	1,173	-
Emerging markets	697		-	697	-
Fixed income	2,689		1,575	1,114	=
Marketable alternatives	1,816		-	-	1,816
Inflation hedging	2,198		606	1,592	-
Non-marketable alternatives	 216	_	_	 -	 216
	\$ 12,833	\$	5,942	\$ 4,859	\$ 2,032

The Company's valuation methods and assumptions have been described in Note 1

The table below presents the change in fair value measurements that used Level 3 inputs during the periods ended December 31, 2011 and 2010

	2011									
	Mai	rketable		Inflation	Non-marketable					
	Alte	rnatives		Hedging	Alte	rnatives				
Balance at beginning of year	\$	1,816	\$		- \$	216				
Realized gain (loss) on securities		(1)				(8)				
Transfers and fees		(57)				(14)				
Unrealized gain (loss) on securities		(148)				28				
Net redemptions		-				38				
Balance at end of year	\$	1,610	\$	-	- \$	260				

(in thousands of dollars)

	2010										
		Marketable Alternatives		Inflation Hedging	Non-marketable Alternatives						
Balance at beginning of year	\$	1,831	\$	1,474	\$	131					
Realized gain (loss) on securities		16		=		7					
Transfers and fees		(241)		(1,474)		(17)					
Unrealized gain (loss) on securities		210		-		28					
Net redemptions		_		-		67					
Balance at end of year	\$	1,816	\$	_	\$	216					

Description of Investment Policies and Strategies

The fund's assets have a target allocation as follows

	Target Allocation	Allowable Range
U S Equity	23 %	18-28%
Global ex US Equity	14 %	10-20%
Emerging Markets Equity	45%	3-6%
Hedge Funds	14 %	10-20%
Inflation Hedging/Real Assets	15 %	10-20%
Private Equity/Venture Capital	95%	0-10%
Long Bonds	20 %	15-25%
Cash	0 %	0-5%
	100 %	100 %

The investment policy of the plan's trust is to maintain a diversified portfolio with a target allocation of about 60% equities and 40% fixed income

The objective for the non-U S stock component is to provide broad exposure to developed and emerging markets, best represented by the Morgan Stanley Capital International All-Country World Ex-U S Index The passive investment vehicle employed tracks the MSC1 EAFE Index that excludes the emerging markets. A dedicated active emerging markets allocation will be maintained within the non-U S stock component to offset the lack of emerging markets exposure in the passive portfolio. The target allocation of the aggregated dedicated emerging market portfolio relative to the passive portfolio will be the emerging market weight within the Morgan Stanley Capital International All-Country World Ex-U S. Index with a permissible range of plus or minus 4%

(in thousands of dollars)

Ordinary cash flows will be used to maintain the allocation as close as practical to the normal allocation. If cash flows are insufficient to maintain the allocation within the permissible ranges as of any calendar quarter end, the Health Services Retirement Plan ("HSRP") staff shall transfer balances as necessary between the asset classes to bring the allocation back to the target

Funds are to be diversified in order to minimize the impact of large losses in individual investments. Multiple investment managers may be retained to further that end

### **Estimated Future Benefit Payments**

Benefit payments, which reflect expected future service, as appropriate, are expected to be

Year	nsion nefits	etirement nefits
2012	\$ 1,194	\$ 119
2013	1,198	118
2014	1,249	121
2015	1,210	119
2016	1,231	116
Years 2017 to 2021	5,877	521

The Company has established a 403(b) defined contribution plan effective January 1, 2002 for all nonunion employees who work more than 1,000 hours and are at least age 21 Employer contributions of 6 25% to 9 50% are made to all eligible employees Total expenses were approximately \$2,378 and \$2,348 for the years ended December 31,s 2011 and 2010 Total expected contributions to the defined contribution plan for fiscal 2012 are expected to be \$2,378

On December 8, 2003 the Medical Prescription Drug, Improvement and Modernization Act of 2003 ("the Act") was signed into law. The Act introduced a prescription drug benefit under Medicare Part D as well as a Federal subsidy to employers whose plans provide an "actuarial equivalent" prescription drug benefit. As management opted not to apply for the subsidy, there was no impact on the 2011 and 2010 financial statements.

The health care reform was enacted in 2010 but was deemed not to have a significant impact on the Plan's obligations

#### 10. Insurance

Professional and General Liability Insurance The Medical Center maintains a self-insurance program for medical professional and general liability losses as follows

Medical Professional Liability The Medical Center is self-insured for medical professional liability claims for occurrences subsequent to November 17, 1985 Prior to that date, the Company had commercial coverage with a variety of retention levels, which vary by year and type of claimant (i.e., patient, nonpatient)

(in thousands of dollars)

General Liability The Medical Center self-insures for general liability claims for patients for occurrences between November 22, 1989 through December 31, 1992 and subsequent to January 1, 2001 The Company had commercial coverage with varying retention levels for nonpatient and patient losses for all other periods prior to November 1989

The estimated undiscounted professional and general liabilities including incurred but not recorded claims from the Medical Center aggregated approximately \$15,468 and \$19,381 at December 31, 2011 and 2010, respectively, and are reflected in the Company's combined statements of financial position based on actuarially determined values and current estimates provided by external legal counsel

The Medical Center funds a revocable self-insurance trust fund for the projected cost of future medical professional liabilities. Suggested funding levels are actuarially determined based on assumed funding levels and a projected investment return on the self-insured trust fund. At December 31, 2011 and 2010, the balance of the self-insurance trust fund was approximately \$14,252 less and \$18,631 less than the actuarially determined suggested funding levels

#### 11. Concentration of Credit Risk

Financial instruments that potentially subject the Company to concentration of credit risk consist of accounts receivable, cash, and investments. The Company receives a significant portion of its payments for services rendered from a limited number of government and commercial third-party payers, including Medicare and Medicaid (see Note 2). At December 31, 2011 and 2010, the Company had approximately 39 42% and 46%, respectively, of its cash deposited in one financial institution. Investments, which include government and agency securities and stocks, are not concentrated in any corporation or industry. The Company has not historically incurred any significant credit losses outside the normal course of business.

#### 12. Contingencies

In 2010, the Company entered into a structured settlement agreement with the New York State Department of Health relating to previously established liabilities. Pursuant to the agreement, the liability will be settled through a combination of withholds of future Medicaid reimbursements, additional repayments based on predetermined excess operating cash thresholds, and through withholds of future positive retroactive adjustments. The outstanding liability at December 31, 2011 and 2010 is approximately \$25.3 million and \$30.6 million, respectively, and is properly segregated between current and long term based on the expected payment stream. Expected annual payments, exclusive of withholds of future positive retroactive adjustments, approximate \$369.

Various law suits and claims arising in the normal course of operations are pending or are in progress against the Company—Such law suits and claims are either specifically covered by insurance or are not deemed material by management. While the outcome of these law suits cannot be determined at this time, management believes the ultimate outcome of these matters will not have a material adverse effect on the financial position, results of operations, or cash flows of the Company

At December 31, 2011, approximately 81% of the Company's total employees are covered by collective bargaining agreements

(in thousands of dollars)

## 13. Subsequent Events

In preparing these financial statements, management has evaluated and disclosed all material subsequent events up to May 29, 2012, which is the date that the financial statements were available to be issued



## Report of Independent Auditors on Accompanying Combining Information

The Board of Trustees' of Kingsbrook Jewish Medical Center and Rutland Nursing Home, Inc.

The report on our audits of the combined financial statements of Kingsbrook Jewish Medical Center and Rutland Nursing Home, Inc. as of December 31, 2011 and 2010 and for the years then ended appear on page 1 of the document Those audits were conducted for the purpose of forming an opinion on the combined financial statements taken as a whole The combining information on pages 30-33 is the responsibility of management and was derived from, and relates directly to, the underlying accounting and other records used to prepare the combined financial statements The combining information has been subjected to the auditing procedures applied in the audit of the combined financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the combined financial statements or to the combined financial statements themselves and other additional procedures, in accordance with auditing standards generally accepted in the United States of America In our opinion, the combining information is fairly stated, in all material respects, in relation to the combined financial statements taken as a whole. The combining information is presented for purposes of additional analysis of the combined financial statements rather than to present the balance sheet, results of operations and changes in net assets of the individual organizations and are not a required part of the combined financial statements. Accordingly, we do not express an opinion on the balance sheet, results of operations and changes in net assets of the individual organizations of Kingsbrook Jewish Medical Center and Rutland Nursing Home, Inc

May 29, 2012

Lucewoterhouse Coopers LAP

## Kingsbrook Jewish Medical Center and Rutland Nursing Home, Inc. Combining Balance Sheets December 31, 2011 and 2010

		Kingsbrook Jewish Medical		Rutland Jursing			Total December 31,				
		Center	Home, Inc. Elimination		ninations		2011		2010		
Assets											
Current assets											
Cash and cash equivalents	\$	4,134	\$	2,760	\$	_	\$	6,894	\$	8,256	
Cash-funds held in trust for											
residents				240				240		239	
Investments				112				112		1,216	
Assets limited as to use		11,275		313				11,588		11,064	
Accounts receivable											
less allow ance											
for doubtful accounts		26,142		10,022				36,164		36,940	
Inventories and other current assets		4,632						4,632		4,777	
Other receivables		6,228						6,228		2,569	
Total current assets		52,411		13,447		-		65,858		65,061	
Assets limited as to use, less current portion	1	3,306		2,261				5,567		5,968	
Property, buildings and equipment, net		38,024		6,376				44,400		46,451	
Other assets		2,053						2,053		3,311	
Interest in Kingsbrook Jew ish											
Medical Center Foundation, Inc		1,336						1,336		1,388	
Due from related organization		26,714				(26,714)		-		-	
Total assets	\$	123,844	\$	22,084	\$	(26,714)	\$	119,214	\$	122,179	

## Kingsbrook Jewish Medical Center and Rutland Nursing Home, Inc. Combining Balance Sheets December 31, 2011 and 2010

	-	jsbrook ewish	F	Rutland				To	otal			
	Medical Center		Nursing Home, Inc					December 31,				
					Elim inations		2011		2010			
Liabilities and Net Assets												
Current liabilities												
Current portion of long-term debt	\$	3,756	\$	1,055	\$	-	\$	4,811	\$	4,836		
Accounts payable and accrued expenses	<b>,</b>	32,119		851				32,970		29,562		
Accrued salaries and related liabilities		18,152						18,152		16,902		
Funds held in trust for residents				240				240		239		
Other current liabilities		9,875		369				10,244		11,842		
Accrued postretirement benefit cost								-		154		
Total current liabilities		63,902		2,515		-		66,417		63,535		
Long-term debt, less current portion		10,008		3,060				13,068		17,525		
Estimated self-insurance liabilities, less												
current portion		12,178						12,178		13,668		
Accrued pension liability		7,173						7,173		3,801		
Accrued postretirement benefit cost		1,468						1, <del>4</del> 68		1,312		
Due to related organization				26,714		(26,714)		-		-		
Estimated third party settlements and								-		_		
other noncurrent liabilities		5,721		25,049				30,770		36,202		
Total liabilities		100,450		57,338		(26,714)		131,074		136,043		
Unrestricted net assets (deficit)		23,394		(35,254)				(11,860)		(13,864)		
Total liabilities and unrestricted												
net assets (deficit)	\$	123,844	\$	22,084	\$	(26,714)	\$	119,214	\$	122,179		

## Kingsbrook Jewish Medical Center and Rutland Nursing Home, Inc. Combining Statements of Operations Years Ended December 31, 2011 and 2010

	Kıngsbrook Jewish Medical Center		Rutland Nursing Home, Inc		Biminations		Total December 31,				
							2011		2010		
Operating revenues											
Net patient service revenues	\$	191,253	\$	71,885	\$	-	\$	263,138	\$	255,826	
Other revenue		46,119		2,203		(39,571)		8,751		7,016	
Total operating revenues		237,372		74,088		(39,571)		271,889		262,842	
Operating expenses											
Salaries and wages		99,197		37,626				136,823		134,083	
Employee benefits		31,869		13,979				45,848		42,480	
Supplies and other expenses		80,748		24,006		(39,571)		65,183		65,046	
Provision for bad debts		5,728		3,185				8,913		8,211	
Depreciation and amortization		7,390		869				8,259		9,417	
Interest		1,043		250				1,293		1,547	
Total operating expenses		225,975		79,915		(39,571)		266,319		260,784	
Operating gain		11,397		(5,827)		-		5,570		2,058	
Other changes in unrestricted net assets Other changes in unrestricted net assets											
Change in pension and postretirement obligations Other	·	(3,374) (192)						(3,374) (192)		270 175	
Increase in unrestricted											
net assets	\$	7,831	\$	(5,827)	\$	-	\$	2,004	\$	2,503	

## Kingsbrook Jewish Medical Center and Rutland Nursing Home, Inc. Combining Statements of Changes in Net Assets (Deficit) Years Ended December 31, 2011 and 2010

	Kingsbrook Jewish <u>Medical Center</u> Unrestricted			Rutland ig Home, Inc. restricted	Total Unrestricted	
Net assets (deficit) at December 31, 2009	\$	8,062	\$	(24,429)	\$	(16,367)
Operating gain		7,056		(4,998)		2,058
Change in pension and postretirement obligations		270		-		270
Other		175		-		175
Total change in net assets		7,501		(4,998)		2,503
Net assets (deficit) at December 31, 2010		15,563		(29,427)		(13,864)
Operating gain		11,397		(5,827)		5,570
Change in pension and postretirement obligations		(3,374)		-		(3,374)
Other		(192)		_		(192)
Total change in net assets		7,831		(5,827)		2,004
Net assets (deficit) at December 31, 2011	\$	23,394	\$	(35,254)	\$	(11,860)